

JAMES MOORE & CO., P.L.  
121 EXECUTIVE CIRCLE  
DAYTONA BEACH, FL 32114-1180

THE EARLY LEARNING COALITION OF FLAGLER  
AND VOLUSIA COUNTIES, INC.  
125 EXECUTIVE CIRCLE  
DAYTONA BEACH, FL 32114-8167



# TAX RETURN FILING INSTRUCTIONS

FORM 990

FOR THE YEAR ENDING

JUNE 30, 2023

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**PREPARED FOR:**

THE EARLY LEARNING COALITION OF FLAGLER &  
AND VOLUSIA COUNTIES, INC.  
125 EXECUTIVE CIRCLE  
DAYTONA BEACH, FL 32114-8167

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**PREPARED BY:**

JAMES MOORE & CO., P.L.  
121 EXECUTIVE CIRCLE  
DAYTONA BEACH, FL 32114-1180

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**AMOUNT DUE OR REFUND:**

NOT APPLICABLE

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**MAKE CHECK PAYABLE TO:**

NOT APPLICABLE

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**MAIL TAX RETURN AND CHECK (IF APPLICABLE) TO:**

NOT APPLICABLE

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**RETURN MUST BE MAILED ON OR BEFORE:**

NOT APPLICABLE

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**SPECIAL INSTRUCTIONS:**

THIS RETURN HAS BEEN PREPARED FOR ELECTRONIC FILING. AFTER YOU  
HAVE REVIEWED YOUR RETURN FOR COMPLETENESS AND ACCURACY, PLEASE  
SIGN, DATE AND RETURN FORM 8879-EO TO OUR OFFICE PRIOR TO MAY 15,  
2024.

Form **8879-TE**

# IRS e-file Signature Authorization for a Tax Exempt Entity

OMB No. 1545-0047

For calendar year 2022, or fiscal year beginning JUL 1, 2022, and ending JUN 30, 2023

# 2022

Department of the Treasury  
Internal Revenue Service

**Do not send to the IRS. Keep for your records.**

**Go to [www.irs.gov/Form8879TE](http://www.irs.gov/Form8879TE) for the latest information.**

Name of filer **THE EARLY LEARNING COALITION OF FLAGLER AND VOLUSIA COUNTIES, INC.** EIN or SSN **59-3646549**

Name and title of officer or person subject to tax **DJ LEBO  
CHIEF EXECUTIVE OFFICER**

## Part I Type of Return and Return Information

Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. **Do not complete more than one line in Part I.**

|                                    |                                     |   |                              |
|------------------------------------|-------------------------------------|---|------------------------------|
| <b>1a</b> Form 990 check here      | <input checked="" type="checkbox"/> | <b>b</b> Total revenue, if any (Form 990, Part VIII, column (A), line 12)     | <b>1b</b> <u>76,179,421.</u> |
| <b>2a</b> Form 990-EZ check here   | <input type="checkbox"/>            | <b>b</b> Total revenue, if any (Form 990-EZ, line 9)                          | <b>2b</b> _____              |
| <b>3a</b> Form 1120-POL check here | <input type="checkbox"/>            | <b>b</b> Total tax (Form 1120-POL, line 22)                                   | <b>3b</b> _____              |
| <b>4a</b> Form 990-PF check here   | <input type="checkbox"/>            | <b>b</b> Tax based on investment income (Form 990-PF, Part V, line 5)         | <b>4b</b> _____              |
| <b>5a</b> Form 8868 check here     | <input type="checkbox"/>            | <b>b</b> Balance due (Form 8868, line 3c)                                     | <b>5b</b> _____              |
| <b>6a</b> Form 990-T check here    | <input type="checkbox"/>            | <b>b</b> Total tax (Form 990-T, Part III, line 4)                             | <b>6b</b> _____              |
| <b>7a</b> Form 4720 check here     | <input type="checkbox"/>            | <b>b</b> Total tax (Form 4720, Part III, line 1)                              | <b>7b</b> _____              |
| <b>8a</b> Form 5227 check here     | <input type="checkbox"/>            | <b>b</b> FMV of assets at end of tax year (Form 5227, Item D)                 | <b>8b</b> _____              |
| <b>9a</b> Form 5330 check here     | <input type="checkbox"/>            | <b>b</b> Tax due (Form 5330, Part II, line 19)                                | <b>9b</b> _____              |
| <b>10a</b> Form 8038-CP check here | <input type="checkbox"/>            | <b>b</b> Amount of credit payment requested (Form 8038-CP, Part III, line 22) | <b>10b</b> _____             |

## Part II Declaration and Signature Authorization of Officer or Person Subject to Tax

Under penalties of perjury, I declare that  I am an officer of the above entity or  I am a person subject to tax with respect to (name of entity) \_\_\_\_\_, (EIN) \_\_\_\_\_ and that I have examined a copy of the 2022 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal.

### PIN: check one box only

I authorize **JAMES MOORE & CO., P.L.** to enter my PIN **05312**  
ERO firm name Enter five numbers, but do not enter all zeros

as my signature on the tax year 2022 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.

As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2022 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

Signature of officer or person subject to tax \_\_\_\_\_

Date \_\_\_\_\_

## Part III Certification and Authentication

ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

**59255304155**

Do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2022 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of **Pub. 4163**, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature **JAMES MOORE & CO., P.L.** Date **05/08/24**

**ERO Must Retain This Form - See Instructions**

**Do Not Submit This Form to the IRS Unless Requested To Do So**

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form **8879-TE** (2022)

Return of Organization Exempt From Income Tax

Form 990

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)
Do not enter social security numbers on this form as it may be made public.
Go to www.irs.gov/Form990 for instructions and the latest information.

2022

Open to Public Inspection

A For the 2022 calendar year, or tax year beginning JUL 1, 2022 and ending JUN 30, 2023

B Check if applicable: C Name of organization THE EARLY LEARNING COALITION OF FLAGLER AND VOLUSIA COUNTIES, INC. D Employer identification number 59-3646549
E Telephone number 386-323-2400
G Gross receipts \$ 76,184,423.
H(a) Is this a group return for subordinates? Yes No
H(b) Are all subordinates included? Yes No
I Tax-exempt status: 501(c)(3)
J Website: HTTPS://WWW.ELCFV.ORG/
K Form of organization: Corporation
L Year of formation: 2005
M State of legal domicile: FL

Part I Summary

Table with 3 columns: Description, Prior Year, Current Year. Rows include: 1 Briefly describe the organization's mission... SEE SCHEDULE O; 2 Check this box if the organization discontinued its operations...; 3-7a Governance and Revenue metrics; 7b Net unrelated business taxable income; 8-12 Revenue breakdown; 13-19 Expenses breakdown; 20-22 Net Assets or Fund Balances.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Signature of officer: DJ LEBO, CHIEF EXECUTIVE OFFICER
Preparer: JAMES A. HALLERAN, dated 05/08/24
Firm: JAMES MOORE & CO., P.L., 121 EXECUTIVE CIRCLE, DAYTONA BEACH, FL 32114-1180

May the IRS discuss this return with the preparer shown above? See instructions Yes No

THE EARLY LEARNING COALITION OF FLAGLER AND VOLUSIA COUNTIES, INC.

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission: TO ENHANCE CHILDREN'S SCHOOL READINESS BY PROVIDING OPPORTUNITIES FOR QUALITY EARLY LEARNING WHILE STRENGTHENING FAMILY STABILITY FOR A HEALTHY COMMUNITY.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [ ] Yes [X] No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [ ] Yes [X] No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.

4a (Code: ) (Expenses \$ 49,214,790. including grants of \$ 19,524,998. ) (Revenue \$ ) SCHOOL READINESS PROGRAM

PROGRAM OBJECTIVE: TO PREPARE CHILDREN TO SUCCEED WHEN THEY ENTER SCHOOL; TO ASSIST EARLY LEARNING PROVIDERS IN OFFERING THE HIGHEST QUALITY PROGRAMS POSSIBLE; TO HELP PARENTS UNDERSTAND THEIR ROLE AS THEIR CHILD'S FIRST TEACHERS AND INVOLVE THEM IN THEIR CHILD'S EARLY EDUCATION.

SCHOOL READINESS EARLY LEARNING/CARE IS DELIVERED THROUGH A COMPREHENSIVE NETWORK OF 168 CONTRACTED LEGAL SCHOOL READINESS PROVIDERS IN FLAGLER AND VOLUSIA COUNTIES. TO ENSURE PARENTAL CHOICE, PARENTS MAY CHOOSE CARE FROM CONTRACTED SCHOOL READINESS EARLY LEARNING

4b (Code: ) (Expenses \$ 12,717,469. including grants of \$ ) (Revenue \$ ) VOLUNTARY PRE-KINDERGARTEN (VPK)

PROGRAM OBJECTIVE: TO PREPARE CHILDREN TO BE READY TO LEARN UPON ENTERING KINDERGARTEN.

PROGRAM INFORMATION: VPK IS AVAILABLE TO ALL FLORIDA 4-YEAR-OLDS SINCE THE PASSAGE OF VPK LEGISLATION IN 2005. THE ELCFV IS THE SOLE ADMINISTRATOR OF THE PROGRAM IN FLAGLER AND VOLUSIA COUNTIES. SERVICES INCLUDE VPK PROVIDER RECRUITMENT, PROVIDER TRAINING, CHILD REGISTRATION, AND PROGRAM ASSESSMENT. THE OBJECTIVE OF THIS PROGRAM IS TO PREPARE CHILDREN TO SUCCEED IN SCHOOL.

4c (Code: ) (Expenses \$ 12,736,480. including grants of \$ 10,930,968. ) (Revenue \$ 2,447. ) PROVIDER TRAINING: 21,989 TOTAL HOURS TRAINED.

CHILD CARE RESOURCE & REFERRAL PROGRAM: THE PROGRAM IS OFFERED TO EVERYONE, REGARDLESS OF INCOME, OFFERS UP-TO-DATE PROVIDER INFORMATION BASED ON INDIVIDUAL NEEDS AS WELL AS REFERRALS FOR FOOD, CLOTHING, SHELTER, TRANSPORTATION, EMPLOYMENT OPPORTUNITIES, TRAINING AND PROFESSIONAL DEVELOPMENT.

4d Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$ ) (Revenue \$ )

4e Total program service expenses 74,668,739.

**THE EARLY LEARNING COALITION OF FLAGLER  
AND VOLUSIA COUNTIES, INC.**

**Part IV Checklist of Required Schedules**

|   | Yes      | No       |
|---|----------|----------|
| <b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?<br><i>If "Yes," complete Schedule A</i> .....  | <b>X</b> |          |
| <b>2</b> Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? See instructions .....  | <b>X</b> |          |
| <b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i> .....  |          | <b>X</b> |
| <b>4 Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i> .....  |          | <b>X</b> |
| <b>5</b> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? <i>If "Yes," complete Schedule C, Part III</i> .....  |          | <b>X</b> |
| <b>6</b> Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i> .....  |          | <b>X</b> |
| <b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i> .....  |          | <b>X</b> |
| <b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i> .....   |          | <b>X</b> |
| <b>9</b> Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?<br><i>If "Yes," complete Schedule D, Part IV</i> .....         |          | <b>X</b> |
| <b>10</b> Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i> .....   |          | <b>X</b> |
| <b>11</b> If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.  |          |          |
| <b>a</b> Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i> .....   | <b>X</b> |          |
| <b>b</b> Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i> .....  |          | <b>X</b> |
| <b>c</b> Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i> .....  |          | <b>X</b> |
| <b>d</b> Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i> .....   |          | <b>X</b> |
| <b>e</b> Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> .....   |          | <b>X</b> |
| <b>f</b> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> .....  | <b>X</b> |          |
| <b>12a</b> Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i> .....  | <b>X</b> |          |
| <b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year?<br><i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i> .....  |          | <b>X</b> |
| <b>13</b> Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i> .....  |          | <b>X</b> |
| <b>14a</b> Did the organization maintain an office, employees, or agents outside of the United States? .....  |          | <b>X</b> |
| <b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i> ..... |          | <b>X</b> |
| <b>15</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i> .....   |          | <b>X</b> |
| <b>16</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i> .....   |          | <b>X</b> |
| <b>17</b> Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i> See instructions .....   |          | <b>X</b> |
| <b>18</b> Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> .....   | <b>X</b> |          |
| <b>19</b> Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i> .....   |          | <b>X</b> |
| <b>20a</b> Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i> .....   |          | <b>X</b> |
| <b>b</b> If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? .....   |          |          |
| <b>21</b> Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> .....  | <b>X</b> |          |

**THE EARLY LEARNING COALITION OF FLAGLER  
AND VOLUSIA COUNTIES, INC.**

Form 990 (2022)

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**Part IV Checklist of Required Schedules** *(continued)*

|   | Yes          | No |
|---|--------------|----|
| <b>22</b> Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> .....  | <b>22</b> X  |    |
| <b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> .....  | <b>23</b>    | X  |
| <b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> .....  | <b>24a</b>   | X  |
| <b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? .....  | <b>24b</b>   |    |
| <b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? .....   | <b>24c</b>   |    |
| <b>d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? .....  | <b>24d</b>   |    |
| <b>25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> .....  | <b>25a</b>   | X  |
| <b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> .....   | <b>25b</b>   | X  |
| <b>26</b> Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i> .....   | <b>26</b>    | X  |
| <b>27</b> Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> ..... | <b>27</b> X  |    |
| <b>28</b> Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):  |              |    |
| <b>a</b> A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i> .....  | <b>28a</b>   | X  |
| <b>b</b> A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i> .....   | <b>28b</b>   | X  |
| <b>c</b> A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i> .....  | <b>28c</b> X |    |
| <b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> .....   | <b>29</b>    | X  |
| <b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> .....   | <b>30</b>    | X  |
| <b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> .....   | <b>31</b>    | X  |
| <b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> .....   | <b>32</b>    | X  |
| <b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> .....   | <b>33</b>    | X  |
| <b>34</b> Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> .....   | <b>34</b>    | X  |
| <b>35a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)? .....  | <b>35a</b>   | X  |
| <b>b</b> If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....   | <b>35b</b>   |    |
| <b>36 Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....   | <b>36</b>    | X  |
| <b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> .....  | <b>37</b>    | X  |
| <b>38</b> Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? .....  | <b>38</b> X  |    |

**Note:** All Form 990 filers are required to complete Schedule O

**Part V Statements Regarding Other IRS Filings and Tax Compliance**

Check if Schedule O contains a response or note to any line in this Part V

|   | Yes         | No  |
|---|-------------|-----|
| <b>1a</b> Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable .....  | <b>1a</b>   | 167 |
| <b>b</b> Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable .....  | <b>1b</b>   | 0   |
| <b>c</b> Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? ..... | <b>1c</b> X |     |

THE EARLY LEARNING COALITION OF FLAGLER  
AND VOLUSIA COUNTIES, INC.

**Part V** Statements Regarding Other IRS Filings and Tax Compliance (continued)

|            |  | Yes | No |
|------------|--|-----|----|
| <b>2a</b>  | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return  |     |    |
|            | 2a   |     | 56 |
| <b>b</b>   | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?   | X   |    |
| <b>3a</b>  | Did the organization have unrelated business gross income of \$1,000 or more during the year?  |     | X  |
| <b>b</b>   | If "Yes," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanation on Schedule O</i>   |     |    |
| <b>4a</b>  | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?   |     | X  |
| <b>b</b>   | If "Yes," enter the name of the foreign country<br>See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).   |     |    |
| <b>5a</b>  | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  |     | X  |
| <b>b</b>   | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?   |     | X  |
| <b>c</b>   | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?  |     |    |
| <b>6a</b>  | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?                                      |     | X  |
| <b>b</b>   | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  |     |    |
| <b>7</b>   | <b>Organizations that may receive deductible contributions under section 170(c).</b>   |     |    |
| <b>a</b>   | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?  |     | X  |
| <b>b</b>   | If "Yes," did the organization notify the donor of the value of the goods or services provided?  |     |    |
| <b>c</b>   | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?   |     | X  |
| <b>d</b>   | If "Yes," indicate the number of Forms 8282 filed during the year  |     |    |
|            | 7d   |     |    |
| <b>e</b>   | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  |     | X  |
| <b>f</b>   | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?   |     | X  |
| <b>g</b>   | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?   |     |    |
| <b>h</b>   | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?   |     |    |
| <b>8</b>   | <b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?   |     |    |
| <b>9</b>   | <b>Sponsoring organizations maintaining donor advised funds.</b>   |     |    |
| <b>a</b>   | Did the sponsoring organization make any taxable distributions under section 4966?   |     |    |
| <b>b</b>   | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  |     |    |
| <b>10</b>  | <b>Section 501(c)(7) organizations.</b> Enter:   |     |    |
| <b>a</b>   | Initiation fees and capital contributions included on Part VIII, line 12   | 10a |    |
| <b>b</b>   | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  | 10b |    |
| <b>11</b>  | <b>Section 501(c)(12) organizations.</b> Enter:  |     |    |
| <b>a</b>   | Gross income from members or shareholders  | 11a |    |
| <b>b</b>   | Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)  | 11b |    |
| <b>12a</b> | <b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?  | 12a |    |
| <b>b</b>   | If "Yes," enter the amount of tax-exempt interest received or accrued during the year  | 12b |    |
| <b>13</b>  | <b>Section 501(c)(29) qualified nonprofit health insurance issuers.</b>  |     |    |
| <b>a</b>   | Is the organization licensed to issue qualified health plans in more than one state?<br><b>Note:</b> See the instructions for additional information the organization must report on Schedule O.   | 13a |    |
| <b>b</b>   | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans  | 13b |    |
| <b>c</b>   | Enter the amount of reserves on hand   | 13c |    |
| <b>14a</b> | Did the organization receive any payments for indoor tanning services during the tax year?   |     | X  |
| <b>b</b>   | If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O</i>   | 14b |    |
| <b>15</b>  | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?<br>If "Yes," see the instructions and file Form 4720, Schedule N.                 | 15  | X  |
| <b>16</b>  | Is the organization an educational institution subject to the section 4968 excise tax on net investment income?<br>If "Yes," complete Form 4720, Schedule O.   | 16  | X  |
| <b>17</b>  | <b>Section 501(c)(21) organizations.</b> Did the trust, or any disqualified or other person engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?<br>If "Yes," complete Form 6069. | 17  |    |



**THE EARLY LEARNING COALITION OF FLAGLER  
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**Part VI Governance, Management, and Disclosure.** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

**Section A. Governing Body and Management**

|  |           |    | Yes      | No       |
|--|-----------|----|----------|----------|
| <b>1a</b> Enter the number of voting members of the governing body at the end of the tax year<br>If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. | <b>1a</b> | 18 |          |          |
| <b>b</b> Enter the number of voting members included on line 1a, above, who are independent  | <b>1b</b> | 17 |          |          |
| <b>2</b> Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?   | <b>2</b>  |    |          | <b>X</b> |
| <b>3</b> Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?   | <b>3</b>  |    |          | <b>X</b> |
| <b>4</b> Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?  | <b>4</b>  |    |          | <b>X</b> |
| <b>5</b> Did the organization become aware during the year of a significant diversion of the organization's assets?  | <b>5</b>  |    |          | <b>X</b> |
| <b>6</b> Did the organization have members or stockholders?  | <b>6</b>  |    |          | <b>X</b> |
| <b>7a</b> Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?   | <b>7a</b> |    | <b>X</b> |          |
| <b>b</b> Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?   | <b>7b</b> |    |          | <b>X</b> |
| <b>8</b> Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:   |           |    |          |          |
| <b>a</b> The governing body?   | <b>8a</b> |    | <b>X</b> |          |
| <b>b</b> Each committee with authority to act on behalf of the governing body?   | <b>8b</b> |    | <b>X</b> |          |
| <b>9</b> Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O  | <b>9</b>  |    |          | <b>X</b> |

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

|   |            |  | Yes      | No       |
|---|------------|--|----------|----------|
| <b>10a</b> Did the organization have local chapters, branches, or affiliates?   | <b>10a</b> |  |          | <b>X</b> |
| <b>b</b> If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?   | <b>10b</b> |  |          |          |
| <b>11a</b> Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  | <b>11a</b> |  | <b>X</b> |          |
| <b>b</b> Describe on Schedule O the process, if any, used by the organization to review this Form 990.  |            |  |          |          |
| <b>12a</b> Did the organization have a written conflict of interest policy? If "No," go to line 13  | <b>12a</b> |  | <b>X</b> |          |
| <b>b</b> Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  | <b>12b</b> |  | <b>X</b> |          |
| <b>c</b> Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done   | <b>12c</b> |  | <b>X</b> |          |
| <b>13</b> Did the organization have a written whistleblower policy?   | <b>13</b>  |  | <b>X</b> |          |
| <b>14</b> Did the organization have a written document retention and destruction policy?  | <b>14</b>  |  | <b>X</b> |          |
| <b>15</b> Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  |            |  |          |          |
| <b>a</b> The organization's CEO, Executive Director, or top management official   | <b>15a</b> |  | <b>X</b> |          |
| <b>b</b> Other officers or key employees of the organization  | <b>15b</b> |  | <b>X</b> |          |
| If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.  |            |  |          |          |
| <b>16a</b> Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  | <b>16a</b> |  |          | <b>X</b> |
| <b>b</b> If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? | <b>16b</b> |  |          |          |

**Section C. Disclosure**

- 17** List the states with which a copy of this Form 990 is required to be filed NONE
- 18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
 Own website     Another's website     Upon request     Other (explain on Schedule O)
- 19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records  
DJ LEBO - 386-323-2400  
125 EXECUTIVE CIRCLE, DAYTONA BEACH, FL 32114-8167

**THE EARLY LEARNING COALITION OF FLAGLER  
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**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
  - List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
  - List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
  - List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.
- See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A)<br>Name and title                                      | (B)<br>Average hours per week (list any hours for related organizations below line) | (C)<br>Position<br>(do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |          | (D)<br>Reportable compensation from the organization (W-2/1099-MISC/1099-NEC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|--|---|--|-----------------------|---------|--------------|------------------------------|----------|---|--|---|
|  |   | Individual trustee or director   | Institutional trustee | Officer | Key employee | Highest compensated employee | Former   |   |  |   |
| (1) DJ LEBO<br>CHIEF EXECUTIVE OFFICER                     | 40.00   |  |                       | X       |              |                              | 113,696. | 0.  | 12,042.  |   |
| (2) HEATHER DIRENZO<br>CHIEF OPERATING OFFICER             | 40.00   |  |                       | X       |              |                              | 94,533.  | 0.  | 10,613.  |   |
| (3) MELANIE BARCLAY<br>DIRECTOR OF BUDGET & AUDIT SERVICES | 40.00   |  |                       | X       |              |                              | 75,829.  | 0.  | 10,484.  |   |
| (4) LEONARDO ALMANZA<br>DIRECTOR OF BUSINESS SERVICES      | 40.00   |  |                       | X       |              |                              | 10,192.  | 0.  | 0.   |   |
| (5) ANDY DANCE<br>BOARD MEMBER                             | 1.00  | X  |                       |         |              |                              | 0.       | 0.  | 0.   |   |
| (6) BEVERLY JOHNSON<br>QUALITY COMMITTEE CHAIR-START 8/22  | 1.00  | X  |                       | X       |              |                              | 0.       | 0.  | 0.   |   |
| (7) CAROL COURT<br>BOARD MEMBER                            | 1.00  | X  |                       |         |              |                              | 0.       | 0.  | 0.   |   |
| (8) CATHERINE TWYMAN<br>BOARD MEMBER                       | 1.00  | X  |                       |         |              |                              | 0.       | 0.  | 0.   |   |
| (9) CHARLES PUCKETT<br>TREASURER                           | 1.00  | X  |                       | X       |              |                              | 0.       | 0.  | 0.   |   |
| (10) DESIREE RYBINSKI<br>BOARD MEMBER - RESIGNED 3/23      | 1.00  | X  |                       |         |              |                              | 0.       | 0.  | 0.   |   |
| (11) DMITRIY SHEVCHENKO<br>BOARD MEMBER                    | 1.00  | X  |                       |         |              |                              | 0.       | 0.  | 0.   |   |
| (12) DONA BUTLER<br>BOARD MEMBER - RESIGNED 3/23           | 1.00  | X  |                       |         |              |                              | 0.       | 0.  | 0.   |   |
| (13) JENNIFER OVERLEY<br>VICE CHAIR                        | 1.00  | X  |                       | X       |              |                              | 0.       | 0.  | 0.   |   |
| (14) JESSICA DUNCAN<br>BOARD MEMBER - START 5/23           | 1.00  | X  |                       |         |              |                              | 0.       | 0.  | 0.   |   |
| (15) JOEL ROSEN<br>BOARD MEMBER - RESIGNED 1/23            | 1.00  | X  |                       |         |              |                              | 0.       | 0.  | 0.   |   |
| (16) JOHN BIRNEY<br>INTERIM CHAIR                          | 1.00  | X  |                       | X       |              |                              | 0.       | 0.  | 0.   |   |
| (17) JOHN ENDARA<br>BOARD MEMBER                           | 1.00  | X  |                       |         |              |                              | 0.       | 0.  | 0.   |   |

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**Part VII** Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A)<br>Name and title  | (B)<br>Average hours per week (list any hours for related organizations below line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC/1099-NEC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|--|---|---|-----------------------|---------|--------------|------------------------------|--------|---|--|---|
|  |   | Individual trustee or director  | Institutional trustee | Officer | Key employee | Highest compensated employee | Former |   |  |   |
| (18) PAT PATTERSON<br>BOARD MEMBER                                   | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (19) PAUL SCHANDEL<br>SECRETARY                                      | 1.00  | X   |                       | X       |              |                              |        | 0.  | 0.   | 0.  |
| (20) PIROSKA PAZAUREK<br>BOARD MEMBER                                | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (21) ROBERT SNYDER<br>BOARD MEMBER                                   | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (22) ROGER THAYER<br>BOARD MEMBER                                    | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (23) SHANE CARTER<br>BOARD MEMBER                                    | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (24) SHARLENE BARHOO<br>BOARD MEMBER                                 | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (25) VALERIE UY<br>BOARD MEMBER - START 8/22                         | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| <b>1b Subtotal</b> .....   |   |   |                       |         |              |                              |        | 294,250.  | 0.   | 33,139.   |
| <b>c Total from continuation sheets to Part VII, Section A</b> ..... |   |   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| <b>d Total (add lines 1b and 1c)</b> .....                           |   |   |                       |         |              |                              |        | 294,250.  | 0.   | 33,139.   |

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 1

|  | Yes | No |
|--|-----|----|
| <b>3</b> Did the organization list any <b>former</b> officer, director, trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> .....  | 3   | X  |
| <b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> ..... | 4   | X  |
| <b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> .....                       | 5   | X  |

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A)<br>Name and business address  | (B)<br>Description of services | (C)<br>Compensation |
|---|--------------------------------|---------------------|
| A SURE FOUNDATION<br>337 OLD DAYTONA ROAD, DELAND, FL 32724                           | EDUCATIONAL DEVELOPMENT        | 771,135.            |
| KIDS CABANA LEARNING CENTER OF VOLUSIA COUN<br>999 THIRD STREET, HOLLY HILL, FL 32117 | EDUCATIONAL DEVELOPMENT        | 596,664.            |
| JAURA, INC<br>404 N ORANGE AVE, DELAND, FL 32720                                      | EDUCATIONAL DEVELOPMENT        | 586,685.            |
| SUNSHINE ACADEMY LLC, 1230 PALM COAST PKWY<br>NW, PALM COAST, FL 32137                | EDUCATIONAL DEVELOPMENT        | 563,155.            |
| JET'S DAYCARE, INC.<br>1255 LAMBERT ST, BUNNELL, FL 32110                             | EDUCATIONAL DEVELOPMENT        | 510,059.            |

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization 50

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**Part VIII Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII

|   |   |                      | (A)            | (B)                                | (C)                        | (D)  |         |
|---|---|----------------------|----------------|------------------------------------|----------------------------|--|---------|
|   |   |                      | Total revenue  | Related or exempt function revenue | Unrelated business revenue | Revenue excluded from tax under sections 512 - 514 |         |
| <b>Contributions, Gifts, Grants and Other Similar Amounts</b>   | <b>1 a</b> Federated campaigns .....  | <b>1a</b>            | 144,522.       |                                    |                            |  |         |
|   | <b>b</b> Membership dues .....  | <b>1b</b>            |                |                                    |                            |  |         |
|   | <b>c</b> Fundraising events .....   | <b>1c</b>            | 26,719.        |                                    |                            |  |         |
|   | <b>d</b> Related organizations .....  | <b>1d</b>            |                |                                    |                            |  |         |
|   | <b>e</b> Government grants (contributions) .....  | <b>1e</b>            | 75,821,263.    |                                    |                            |  |         |
|   | <b>f</b> All other contributions, gifts, grants, and similar amounts not included above ... | <b>1f</b>            | 146,827.       |                                    |                            |  |         |
|   | <b>g</b> Noncash contributions included in lines 1a-1f                                      | <b>1g</b>            | \$ 2,565.      |                                    |                            |  |         |
|   | <b>h Total.</b> Add lines 1a-1f .....   |                      |                | 76,139,331.                        |                            |  |         |
|   |   |                      |                |                                    |                            |  |         |
| <b>Program Service Revenue</b>  | <b>2 a</b> SUPPORT SERVICE INCOME   | <b>Business Code</b> |                |                                    |                            |  |         |
|   |   | 900003               | 2,447.         | 2,447.                             |                            |  |         |
|   | <b>b</b> _____  |                      |                |                                    |                            |  |         |
|   | <b>c</b> _____  |                      |                |                                    |                            |  |         |
|   | <b>d</b> _____  |                      |                |                                    |                            |  |         |
|   | <b>e</b> _____  |                      |                |                                    |                            |  |         |
|   | <b>f</b> All other program service revenue .....  |                      |                |                                    |                            |  |         |
|   | <b>g Total.</b> Add lines 2a-2f .....   |                      |                | 2,447.                             |                            |  |         |
|   |   |                      |                |                                    |                            |  |         |
| <b>Other Revenue</b>  | <b>3</b> Investment income (including dividends, interest, and other similar amounts) ..... |                      | 29,174.        |                                    |                            | 29,174.  |         |
|   | <b>4</b> Income from investment of tax-exempt bond proceeds                                 |                      |                |                                    |                            |  |         |
|   | <b>5</b> Royalties .....  |                      |                |                                    |                            |  |         |
|   | <b>6 a</b> Gross rents .....  | <b>6a</b>            | (i) Real       | 6,000.                             |                            |  |         |
|   |   |                      | (ii) Personal  |                                    |                            |  |         |
|   |   |                      |                |                                    |                            |  |         |
|   | <b>b</b> Less: rental expenses ...  | <b>6b</b>            | 0.             |                                    |                            |  |         |
|   | <b>c</b> Rental income or (loss)  | <b>6c</b>            | 6,000.         |                                    |                            |  |         |
|   | <b>d</b> Net rental income or (loss) .....  |                      |                | 6,000.                             |                            | 6,000.   |         |
|   | <b>7 a</b> Gross amount from sales of assets other than inventory                           | <b>7a</b>            | (i) Securities |                                    |                            |  |         |
|   |   |                      | (ii) Other     |                                    |                            |  |         |
|   |   |                      |                |                                    |                            |  |         |
|   | <b>b</b> Less: cost or other basis and sales expenses .....                                 | <b>7b</b>            |                |                                    |                            |  |         |
|   | <b>c</b> Gain or (loss) .....   | <b>7c</b>            |                |                                    |                            |  |         |
|   | <b>d</b> Net gain or (loss) .....   |                      |                |                                    |                            |  |         |
| <b>8 a</b> Gross income from fundraising events (not including \$ 26,719. of contributions reported on line 1c). See Part IV, line 18 ..... | <b>8a</b>   |                      | 7,471.         |                                    |                            |  |         |
|   |   |                      |                |                                    |                            |  |         |
|   |   |                      |                |                                    |                            |  |         |
| <b>b</b> Less: direct expenses .....  | <b>8b</b>   | 5,002.               |                |                                    |                            |  |         |
| <b>c</b> Net income or (loss) from fundraising events .....   |   |                      | 2,469.         |                                    | 2,469.                     |  |         |
| <b>9 a</b> Gross income from gaming activities. See Part IV, line 19 .....  | <b>9a</b>   |                      |                |                                    |                            |  |         |
|   |   |                      |                |                                    |                            |  |         |
|   |   |                      |                |                                    |                            |  |         |
| <b>b</b> Less: direct expenses .....  | <b>9b</b>   |                      |                |                                    |                            |  |         |
| <b>c</b> Net income or (loss) from gaming activities .....  |   |                      |                |                                    |                            |  |         |
| <b>10 a</b> Gross sales of inventory, less returns and allowances .....   | <b>10a</b>  |                      |                |                                    |                            |  |         |
|   |   |                      |                |                                    |                            |  |         |
|   |   |                      |                |                                    |                            |  |         |
| <b>b</b> Less: cost of goods sold .....   | <b>10b</b>  |                      |                |                                    |                            |  |         |
| <b>c</b> Net income or (loss) from sales of inventory .....   |   |                      |                |                                    |                            |  |         |
|   |   |                      |                |                                    |                            |  |         |
| <b>Miscellaneous Revenue</b>  | <b>11 a</b> _____   | <b>Business Code</b> |                |                                    |                            |  |         |
|   | <b>b</b> _____  |                      |                |                                    |                            |  |         |
|   | <b>c</b> _____  |                      |                |                                    |                            |  |         |
|   | <b>d</b> All other revenue .....  |                      |                |                                    |                            |  |         |
|   | <b>e Total.</b> Add lines 11a-11d .....   |                      |                |                                    |                            |  |         |
|   | <b>12 Total revenue.</b> See instructions .....   |                      |                | 76,179,421.                        | 2,447.                     | 0.   | 37,643. |

**THE EARLY LEARNING COALITION OF FLAGLER  
AND VOLUSIA COUNTIES, INC.**

Form 990 (2022)

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**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.  | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
|---|-----------------------|---------------------------------|--|-----------------------------|
| <b>1</b> Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21   | 29,672,204.           | 29,672,204.                     |  |                             |
| <b>2</b> Grants and other assistance to domestic individuals. See Part IV, line 22  | 783,762.              | 783,762.                        |  |                             |
| <b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16   |                       |                                 |  |                             |
| <b>4</b> Benefits paid to or for members  |                       |                                 |  |                             |
| <b>5</b> Compensation of current officers, directors, trustees, and key employees   | 423,303.              | 158,892.                        | 264,411.                               |                             |
| <b>6</b> Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)   |                       |                                 |  |                             |
| <b>7</b> Other salaries and wages   | 2,386,187.            | 1,813,758.                      | 572,429.                               |                             |
| <b>8</b> Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)   | 36,220.               | 27,531.                         | 8,689.                                 |                             |
| <b>9</b> Other employee benefits  | 386,033.              | 293,426.                        | 92,607.                                |                             |
| <b>10</b> Payroll taxes   | 216,296.              | 164,408.                        | 51,888.                                |                             |
| <b>11</b> Fees for services (nonemployees):   |                       |                                 |  |                             |
| <b>a</b> Management   |                       |                                 |  |                             |
| <b>b</b> Legal  |                       |                                 |  |                             |
| <b>c</b> Accounting   | 29,240.               | 22,705.                         | 6,535.                                 |                             |
| <b>d</b> Lobbying   |                       |                                 |  |                             |
| <b>e</b> Professional fundraising services. See Part IV, line 17  |                       |                                 |  |                             |
| <b>f</b> Investment management fees   |                       |                                 |  |                             |
| <b>g</b> Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.)   | 243,804.              | 189,315.                        | 54,489.                                |                             |
| <b>12</b> Advertising and promotion   |                       |                                 |  |                             |
| <b>13</b> Office expenses   | 131,054.              | 98,672.                         | 32,382.                                |                             |
| <b>14</b> Information technology  | 105,286.              | 42,269.                         | 63,017.                                |                             |
| <b>15</b> Royalties   |                       |                                 |  |                             |
| <b>16</b> Occupancy   | 244,480.              | 189,198.                        | 55,282.                                |                             |
| <b>17</b> Travel  | 54,056.               | 48,168.                         | 5,888.                                 |                             |
| <b>18</b> Payments of travel or entertainment expenses for any federal, state, or local public officials  |                       |                                 |  |                             |
| <b>19</b> Conferences, conventions, and meetings  |                       |                                 |  |                             |
| <b>20</b> Interest  | 27,541.               |                                 | 27,541.                                |                             |
| <b>21</b> Payments to affiliates  |                       |                                 |  |                             |
| <b>22</b> Depreciation, depletion, and amortization   | 14,493.               | 14,493.                         |  |                             |
| <b>23</b> Insurance   | 26,847.               | 20,127.                         | 6,720.                                 |                             |
| <b>24</b> Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)   |                       |                                 |  |                             |
| <b>a</b> <b>CHILDCARE SERVICES</b>  | 38,341,374.           | 38,341,374.                     |  |                             |
| <b>b</b> <b>PROVIDER EDUCATION AND</b>  | 2,083,656.            | 2,064,060.                      | 19,596.                                |                             |
| <b>c</b> <b>COMMUNITY OUTREACH</b>  | 641,773.              | 589,764.                        | 52,009.                                |                             |
| <b>d</b> <b>CHILDCARE SERVICE</b>   | 92,780.               |                                 | 92,780.                                |                             |
| <b>e</b> All other expenses   | 200,188.              | 134,613.                        | 65,575.                                |                             |
| <b>25</b> <b>Total functional expenses.</b> Add lines 1 through 24e   | 76,140,577.           | 74,668,739.                     | 1,471,838.                             | 0.                          |
| <b>26</b> <b>Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720) |                       |                                 |  |                             |

**THE EARLY LEARNING COALITION OF FLAGLER  
AND VOLUSIA COUNTIES, INC.**

Form 990 (2022)

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**Part X Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part X

|   |  | (A)<br>Beginning of year |            | (B)<br>End of year |
|---|--|--------------------------|------------|--------------------|
| <b>Assets</b>   | <b>1</b> Cash - non-interest-bearing .....   | 1,077,002.               | <b>1</b>   | 2,285,853.         |
|   | <b>2</b> Savings and temporary cash investments .....  | 876,633.                 | <b>2</b>   | 805,924.           |
|   | <b>3</b> Pledges and grants receivable, net .....  | 185,171.                 | <b>3</b>   | 1,607,458.         |
|   | <b>4</b> Accounts receivable, net .....  |                          | <b>4</b>   |                    |
|   | <b>5</b> Loans and other receivables from any current or former officer, director,<br>trustee, key employee, creator or founder, substantial contributor, or 35%<br>controlled entity or family member of any of these persons ..... |                          | <b>5</b>   |                    |
|   | <b>6</b> Loans and other receivables from other disqualified persons (as defined<br>under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) .....  |                          | <b>6</b>   |                    |
|   | <b>7</b> Notes and loans receivable, net .....   |                          | <b>7</b>   |                    |
|   | <b>8</b> Inventories for sale or use .....   |                          | <b>8</b>   |                    |
|   | <b>9</b> Prepaid expenses and deferred charges .....   | 334,892.                 | <b>9</b>   | 97,192.            |
|   | <b>10a</b> Land, buildings, and equipment: cost or other<br>basis. Complete Part VI of Schedule D .....  | 268,533.                 |            |                    |
|   | <b>b</b> Less: accumulated depreciation .....  | 190,990.                 |            |                    |
|   |  | 92,036.                  | <b>10c</b> | 77,543.            |
|   | <b>11</b> Investments - publicly traded securities .....   |                          | <b>11</b>  |                    |
|   | <b>12</b> Investments - other securities. See Part IV, line 11 .....   |                          | <b>12</b>  |                    |
|   | <b>13</b> Investments - program-related. See Part IV, line 11 .....  |                          | <b>13</b>  |                    |
|   | <b>14</b> Intangible assets .....  |                          | <b>14</b>  |                    |
| <b>15</b> Other assets. See Part IV, line 11 .....                        | 9,154.   | <b>15</b>                | 9,628.     |                    |
| <b>16 Total assets.</b> Add lines 1 through 15 (must equal line 33) ..... | 2,574,888.   | <b>16</b>                | 4,883,598. |                    |
| <b>Liabilities</b>  | <b>17</b> Accounts payable and accrued expenses .....  | 2,124,360.               | <b>17</b>  | 4,419,976.         |
|   | <b>18</b> Grants payable .....   |                          | <b>18</b>  |                    |
|   | <b>19</b> Deferred revenue .....   | 118,679.                 | <b>19</b>  | 92,929.            |
|   | <b>20</b> Tax-exempt bond liabilities .....  |                          | <b>20</b>  |                    |
|   | <b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D .....  |                          | <b>21</b>  |                    |
|   | <b>22</b> Loans and other payables to any current or former officer, director,<br>trustee, key employee, creator or founder, substantial contributor, or 35%<br>controlled entity or family member of any of these persons .....     |                          | <b>22</b>  |                    |
|   | <b>23</b> Secured mortgages and notes payable to unrelated third parties .....   |                          | <b>23</b>  |                    |
|   | <b>24</b> Unsecured notes and loans payable to unrelated third parties .....   |                          | <b>24</b>  |                    |
|   | <b>25</b> Other liabilities (including federal income tax, payables to related third<br>parties, and other liabilities not included on lines 17-24). Complete Part X<br>of Schedule D .....  |                          | <b>25</b>  |                    |
|   | <b>26 Total liabilities.</b> Add lines 17 through 25 .....   | 2,243,039.               | <b>26</b>  | 4,512,905.         |
| <b>Net Assets or Fund Balances</b>  | <b>Organizations that follow FASB ASC 958, check here</b> <input checked="" type="checkbox"/><br><b>and complete lines 27, 28, 32, and 33.</b>   |                          |            |                    |
|   | <b>27</b> Net assets without donor restrictions .....  | 171,991.                 | <b>27</b>  | 206,308.           |
|   | <b>28</b> Net assets with donor restrictions .....   | 159,858.                 | <b>28</b>  | 164,385.           |
|   | <b>Organizations that do not follow FASB ASC 958, check here</b> <input type="checkbox"/><br><b>and complete lines 29 through 33.</b>  |                          |            |                    |
|   | <b>29</b> Capital stock or trust principal, or current funds .....   |                          | <b>29</b>  |                    |
|   | <b>30</b> Paid-in or capital surplus, or land, building, or equipment fund .....   |                          | <b>30</b>  |                    |
|   | <b>31</b> Retained earnings, endowment, accumulated income, or other funds .....   |                          | <b>31</b>  |                    |
|   | <b>32</b> Total net assets or fund balances .....  | 331,849.                 | <b>32</b>  | 370,693.           |
|   | <b>33</b> Total liabilities and net assets/fund balances .....   | 2,574,888.               | <b>33</b>  | 4,883,598.         |

Form **990** (2022)

**THE EARLY LEARNING COALITION OF FLAGLER  
AND VOLUSIA COUNTIES, INC.**

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI

|           |  |                    |
|-----------|--|--------------------|
| <b>1</b>  | Total revenue (must equal Part VIII, column (A), line 12)  | <b>76,179,421.</b> |
| <b>2</b>  | Total expenses (must equal Part IX, column (A), line 25)   | <b>76,140,577.</b> |
| <b>3</b>  | Revenue less expenses. Subtract line 2 from line 1   | <b>38,844.</b>     |
| <b>4</b>  | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))                      | <b>331,849.</b>    |
| <b>5</b>  | Net unrealized gains (losses) on investments   |                    |
| <b>6</b>  | Donated services and use of facilities   |                    |
| <b>7</b>  | Investment expenses  |                    |
| <b>8</b>  | Prior period adjustments   |                    |
| <b>9</b>  | Other changes in net assets or fund balances (explain on Schedule O)   | <b>0.</b>          |
| <b>10</b> | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B)) | <b>370,693.</b>    |

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII

|   | Yes      | No       |
|---|----------|----------|
| <b>1</b> Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____<br>If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.  |          |          |
| <b>2a</b> Were the organization's financial statements compiled or reviewed by an independent accountant? _____<br>If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:<br><input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis |          | <b>X</b> |
| <b>b</b> Were the organization's financial statements audited by an independent accountant? _____<br>If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:<br><input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis                 | <b>X</b> |          |
| <b>c</b> If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____<br>If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.  | <b>X</b> |          |
| <b>3a</b> As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F? _____   | <b>X</b> |          |
| <b>b</b> If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits _____   | <b>X</b> |          |

**SCHEDULE A**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.  
Attach to Form 990 or Form 990-EZ.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2022**

Open to Public Inspection

Name of the organization **THE EARLY LEARNING COALITION OF FLAGLER AND VOLUSIA COUNTIES, INC.** Employer identification number **59-3646549**

**Part I Reason for Public Charity Status.** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1  A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2  A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)
- 3  A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4  A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: \_\_\_\_\_
- 5  An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6  A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7  An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8  A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9  An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: \_\_\_\_\_
- 10  An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11  An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12  An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
  - a  **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
  - b  **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
  - c  **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
  - d  **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
  - e  Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
  - f Enter the number of supported organizations .....
- g Provide the following information about the supported organization(s).

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1-10 above (see instructions)) | (iv) Is the organization listed in your governing document? |    | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) |
|------------------------------------|----------|---|---|----|---|---|
|                                    |          |   | Yes   | No |   |   |
|                                    |          |   |   |    |   |   |
|                                    |          |   |   |    |   |   |
|                                    |          |   |   |    |   |   |
|                                    |          |   |   |    |   |   |
|                                    |          |   |   |    |   |   |
|                                    |          |   |   |    |   |   |
| <b>Total</b>                       |          |   |   |    |   |   |



**THE EARLY LEARNING COALITION OF FLAGLER  
AND VOLUSIA COUNTIES, INC.**

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

| Calendar year (or fiscal year beginning in)  | (a) 2018  | (b) 2019  | (c) 2020  | (d) 2021  | (e) 2022  | (f) Total |
|--|-----------|-----------|-----------|-----------|-----------|-----------|
| <b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....  | 26393336. | 30553391. | 37878418. | 41922518. | 76139331. | 212886994 |
| <b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....   |           |           |           |           |           |           |
| <b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....   |           |           |           |           |           |           |
| <b>4 Total.</b> Add lines 1 through 3 .....  | 26393336. | 30553391. | 37878418. | 41922518. | 76139331. | 212886994 |
| <b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) ..... |           |           |           |           |           |           |
| <b>6 Public support.</b> Subtract line 5 from line 4.  |           |           |           |           |           | 212886994 |

**Section B. Total Support**

| Calendar year (or fiscal year beginning in)   | (a) 2018  | (b) 2019  | (c) 2020  | (d) 2021  | (e) 2022  | (f) Total                |
|---|-----------|-----------|-----------|-----------|-----------|--------------------------|
| <b>7</b> Amounts from line 4 .....  | 26393336. | 30553391. | 37878418. | 41922518. | 76139331. | 212886994                |
| <b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources .....  | 5,734.    | 6,346.    | 8,051.    | 7,455.    | 35,174.   | 62,760.                  |
| <b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on .....   |           |           |           | 584.      | 2,469.    | 3,053.                   |
| <b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....   |           |           |           |           |           |                          |
| <b>11 Total support.</b> Add lines 7 through 10   |           |           |           |           |           | 212952807                |
| <b>12</b> Gross receipts from related activities, etc. (see instructions) .....   |           |           |           |           | 12        | 15,907.                  |
| <b>13 First 5 years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> ..... |           |           |           |           |           | <input type="checkbox"/> |

**Section C. Computation of Public Support Percentage**

|   |           |                                     |
|---|-----------|-------------------------------------|
| <b>14</b> Public support percentage for 2022 (line 6, column (f), divided by line 11, column (f)) .....   | <b>14</b> | 99.97 %                             |
| <b>15</b> Public support percentage from 2021 Schedule A, Part II, line 14 .....  | <b>15</b> | 99.98 %                             |
| <b>16a 33 1/3% support test - 2022.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization .....  |           | <input checked="" type="checkbox"/> |
| <b>b 33 1/3% support test - 2021.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization .....   |           | <input type="checkbox"/>            |
| <b>17a 10% -facts-and-circumstances test - 2022.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization .....    |           | <input type="checkbox"/>            |
| <b>b 10% -facts-and-circumstances test - 2021.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization ..... |           | <input type="checkbox"/>            |
| <b>18 Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions .....  |           | <input type="checkbox"/>            |

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**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

| Calendar year (or fiscal year beginning in)   | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total |
|---|----------|----------|----------|----------|----------|-----------|
| <b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....   |          |          |          |          |          |           |
| <b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose ..... |          |          |          |          |          |           |
| <b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513 .....   |          |          |          |          |          |           |
| <b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....  |          |          |          |          |          |           |
| <b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....  |          |          |          |          |          |           |
| <b>6 Total.</b> Add lines 1 through 5 .....   |          |          |          |          |          |           |
| <b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons .....  |          |          |          |          |          |           |
| <b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year .....           |          |          |          |          |          |           |
| <b>c</b> Add lines 7a and 7b .....  |          |          |          |          |          |           |
| <b>8 Public support.</b> (Subtract line 7c from line 6.)  |          |          |          |          |          |           |

**Section B. Total Support**

| Calendar year (or fiscal year beginning in)  | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total |
|--|----------|----------|----------|----------|----------|-----------|
| <b>9</b> Amounts from line 6 .....   |          |          |          |          |          |           |
| <b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources ..... |          |          |          |          |          |           |
| <b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 .....                           |          |          |          |          |          |           |
| <b>c</b> Add lines 10a and 10b .....   |          |          |          |          |          |           |
| <b>11</b> Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on .....      |          |          |          |          |          |           |
| <b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....                                  |          |          |          |          |          |           |
| <b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.)   |          |          |          |          |          |           |

**14 First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

**Section C. Computation of Public Support Percentage**

|   |           |   |
|---|-----------|---|
| <b>15</b> Public support percentage for 2022 (line 8, column (f), divided by line 13, column (f)) ..... | <b>15</b> | % |
| <b>16</b> Public support percentage from 2021 Schedule A, Part III, line 15 .....                       | <b>16</b> | % |

**Section D. Computation of Investment Income Percentage**

|  |           |   |
|--|-----------|---|
| <b>17</b> Investment income percentage for 2022 (line 10c, column (f), divided by line 13, column (f)) ..... | <b>17</b> | % |
| <b>18</b> Investment income percentage from 2021 Schedule A, Part III, line 17 .....                         | <b>18</b> | % |

**19a 33 1/3% support tests - 2022.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

**b 33 1/3% support tests - 2021.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

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**Part IV Supporting Organizations**

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

|  | Yes | No |
|--|-----|----|
| <b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>  |     |    |
| <b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>   |     |    |
| <b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>   |     |    |
| <b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>   |     |    |
| <b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>  |     |    |
| <b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>  |     |    |
| <b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>  |     |    |
| <b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>   |     |    |
| <b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i> |     |    |
| <b>b Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?   |     |    |
| <b>c Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?  |     |    |
| <b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>  |     |    |
| <b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>  |     |    |
| <b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>  |     |    |
| <b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>   |     |    |
| <b>b</b> Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>  |     |    |
| <b>c</b> Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>   |     |    |
| <b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>  |     |    |
| <b>b</b> Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>   |     |    |

**Part IV Supporting Organizations** (continued)

|  | Yes | No |
|--|-----|----|
| <b>11</b> Has the organization accepted a gift or contribution from any of the following persons?  |     |    |
| <b>a</b> A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization? |     |    |
| <b>b</b> A family member of a person described on line 11a above?  |     |    |
| <b>c</b> A 35% controlled entity of a person described on line 11a or 11b above? <i>If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.</i>                              |     |    |
| <b>11a</b>   |     |    |
| <b>11b</b>   |     |    |
| <b>11c</b>   |     |    |

**Section B. Type I Supporting Organizations**

|   | Yes | No |
|---|-----|----|
| <b>1</b> Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i> |     |    |
| <b>2</b> Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.</i>   |     |    |
| <b>1</b>  |     |    |
| <b>2</b>  |     |    |

**Section C. Type II Supporting Organizations**

|  | Yes | No |
|--|-----|----|
| <b>1</b> Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i> |     |    |
| <b>1</b>   |     |    |

**Section D. All Type III Supporting Organizations**

|   | Yes | No |
|---|-----|----|
| <b>1</b> Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? |     |    |
| <b>2</b> Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>   |     |    |
| <b>3</b> By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>  |     |    |
| <b>1</b>  |     |    |
| <b>2</b>  |     |    |
| <b>3</b>  |     |    |

**Section E. Type III Functionally Integrated Supporting Organizations**

|   |  |     |    |
|---|--|-----|----|
| <b>1</b> Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).  |  |     |    |
| <b>a</b> <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.  |  |     |    |
| <b>b</b> <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.   |  |     |    |
| <b>c</b> <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).   |  |     |    |
| <b>2</b> Activities Test. Answer lines 2a and 2b below.   |  | Yes | No |
| <b>a</b> Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i> |  |     |    |
| <b>b</b> Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>  |  |     |    |
| <b>3</b> Parent of Supported Organizations. Answer lines 3a and 3b below.   |  |     |    |
| <b>a</b> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No" provide details in Part VI.</i>   |  |     |    |
| <b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>   |  |     |    |
| <b>2a</b>   |  |     |    |
| <b>2b</b>   |  |     |    |
| <b>3a</b>   |  |     |    |
| <b>3b</b>   |  |     |    |

**THE EARLY LEARNING COALITION OF FLAGLER  
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**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

1  Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 ( *explain in Part VI*). **See instructions.**  
All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

| Section A - Adjusted Net Income  | (A) Prior Year | (B) Current Year<br>(optional) |
|--|----------------|--------------------------------|
| 1 Net short-term capital gain  | 1              |                                |
| 2 Recoveries of prior-year distributions   | 2              |                                |
| 3 Other gross income (see instructions)  | 3              |                                |
| 4 Add lines 1 through 3.   | 4              |                                |
| 5 Depreciation and depletion   | 5              |                                |
| 6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6              |                                |
| 7 Other expenses (see instructions)  | 7              |                                |
| 8 <b>Adjusted Net Income</b> (subtract lines 5, 6, and 7 from line 4)  | 8              |                                |

| Section B - Minimum Asset Amount  | (A) Prior Year | (B) Current Year<br>(optional) |
|---|----------------|--------------------------------|
| 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): |                |                                |
| a Average monthly value of securities   | 1a             |                                |
| b Average monthly cash balances   | 1b             |                                |
| c Fair market value of other non-exempt-use assets  | 1c             |                                |
| d <b>Total</b> (add lines 1a, 1b, and 1c)   | 1d             |                                |
| e <b>Discount</b> claimed for blockage or other factors<br>( <i>explain in detail in Part VI</i> ):                               |                |                                |
| 2 Acquisition indebtedness applicable to non-exempt-use assets  | 2              |                                |
| 3 Subtract line 2 from line 1d.   | 3              |                                |
| 4 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).                                  | 4              |                                |
| 5 Net value of non-exempt-use assets (subtract line 4 from line 3)  | 5              |                                |
| 6 Multiply line 5 by 0.035.   | 6              |                                |
| 7 Recoveries of prior-year distributions  | 7              |                                |
| 8 <b>Minimum Asset Amount</b> (add line 7 to line 6)  | 8              |                                |

| Section C - Distributable Amount  | (A) Prior Year | (B) Current Year<br>(optional) |
|---|----------------|--------------------------------|
| 1 Adjusted net income for prior year (from Section A, line 8, column A)   | 1              | Current Year                   |
| 2 Enter 0.85 of line 1.   | 2              |                                |
| 3 Minimum asset amount for prior year (from Section B, line 8, column A)  | 3              |                                |
| 4 Enter greater of line 2 or line 3.  | 4              |                                |
| 5 Income tax imposed in prior year  | 5              |                                |
| 6 <b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).   | 6              |                                |
| 7 <input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions). |                |                                |

**THE EARLY LEARNING COALITION OF FLAGLER  
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**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** (continued)

| Section D - Distributions  | Current Year |
|--|--------------|
| <b>1</b> Amounts paid to supported organizations to accomplish exempt purposes   | <b>1</b>     |
| <b>2</b> Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity               | <b>2</b>     |
| <b>3</b> Administrative expenses paid to accomplish exempt purposes of supported organizations   | <b>3</b>     |
| <b>4</b> Amounts paid to acquire exempt-use assets   | <b>4</b>     |
| <b>5</b> Qualified set-aside amounts (prior IRS approval required - <i>provide details in Part VI</i> )  | <b>5</b>     |
| <b>6</b> Other distributions ( <i>describe in Part VI</i> ). See instructions.   | <b>6</b>     |
| <b>7 Total annual distributions.</b> Add lines 1 through 6.  | <b>7</b>     |
| <b>8</b> Distributions to attentive supported organizations to which the organization is responsive ( <i>provide details in Part VI</i> ). See instructions. | <b>8</b>     |
| <b>9</b> Distributable amount for 2022 from Section C, line 6  | <b>9</b>     |
| <b>10</b> Line 8 amount divided by line 9 amount   | <b>10</b>    |

| Section E - Distribution Allocations (see instructions)  | (i)<br>Excess Distributions | (ii)<br>Underdistributions<br>Pre-2022 | (iii)<br>Distributable<br>Amount for 2022 |
|--|-----------------------------|--|---|
| <b>1</b> Distributable amount for 2022 from Section C, line 6  |                             |  |   |
| <b>2</b> Underdistributions, if any, for years prior to 2022 (reasonable cause required - <i>explain in Part VI</i> ). See instructions.   |                             |  |   |
| <b>3</b> Excess distributions carryover, if any, to 2022   |                             |  |   |
| <b>a</b> From 2017   |                             |  |   |
| <b>b</b> From 2018   |                             |  |   |
| <b>c</b> From 2019   |                             |  |   |
| <b>d</b> From 2020   |                             |  |   |
| <b>e</b> From 2021   |                             |  |   |
| <b>f Total</b> of lines 3a through 3e  |                             |  |   |
| <b>g</b> Applied to underdistributions of prior years  |                             |  |   |
| <b>h</b> Applied to 2022 distributable amount  |                             |  |   |
| <b>i</b> Carryover from 2017 not applied (see instructions)  |                             |  |   |
| <b>j</b> Remainder. Subtract lines 3g, 3h, and 3i from line 3f.  |                             |  |   |
| <b>4</b> Distributions for 2022 from Section D, line 7: \$   |                             |  |   |
| <b>a</b> Applied to underdistributions of prior years  |                             |  |   |
| <b>b</b> Applied to 2022 distributable amount  |                             |  |   |
| <b>c</b> Remainder. Subtract lines 4a and 4b from line 4.  |                             |  |   |
| <b>5</b> Remaining underdistributions for years prior to 2022, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions. |                             |  |   |
| <b>6</b> Remaining underdistributions for 2022. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.                        |                             |  |   |
| <b>7 Excess distributions carryover to 2023.</b> Add lines 3j and 4c.  |                             |  |   |
| <b>8</b> Breakdown of line 7:  |                             |  |   |
| <b>a</b> Excess from 2018  |                             |  |   |
| <b>b</b> Excess from 2019  |                             |  |   |
| <b>c</b> Excess from 2020  |                             |  |   |
| <b>d</b> Excess from 2021  |                             |  |   |
| <b>e</b> Excess from 2022  |                             |  |   |



**Schedule B**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Schedule of Contributors**

Attach to Form 990 or Form 990-PF.  
Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2022**

Name of the organization

**THE EARLY LEARNING COALITION OF FLAGLER  
AND VOLUSIA COUNTIES, INC.**

Employer identification number

**59-3646549**

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)( 3 ) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

**General Rule**

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

**Special Rules**

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ..... \$ \_\_\_\_\_

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2022)



|   |   |
|---|---|
| Name of organization<br><b>THE EARLY LEARNING COALITION OF FLAGLER AND VOLUSIA COUNTIES, INC.</b> | Employer identification number<br><b>59-3646549</b> |
|---|---|

**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c)<br>Total contributions | (d)<br>Type of contribution   |
|------------|--|----------------------------|---|
| 1          | FLORIDA DEPT. OF EDUCATION<br><br>325 WEST GAINES STREET, SUITE 522<br><br>TALLAHASSEE, FL 32399 | \$ 74,738,704.             | Person <input checked="" type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II for noncash contributions.) |
|            |  | \$ _____                   | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II for noncash contributions.)            |
|            |  | \$ _____                   | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II for noncash contributions.)            |
|            |  | \$ _____                   | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II for noncash contributions.)            |
|            |  | \$ _____                   | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II for noncash contributions.)            |
|            |  | \$ _____                   | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II for noncash contributions.)            |
|            |  | \$ _____                   | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II for noncash contributions.)            |

|   |   |
|---|---|
| Name of organization<br><b>THE EARLY LEARNING COALITION OF FLAGLER AND VOLUSIA COUNTIES, INC.</b> | Employer identification number<br><b>59-3646549</b> |
|---|---|

**Part II Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

| (a)<br>No.<br>from<br>Part I | (b)<br>Description of noncash property given | (c)<br>FMV (or estimate)<br>(See instructions.) | (d)<br>Date received |
|------------------------------|--|---|----------------------|
|                              |  | \$ _____  | _____                |
|                              |  | \$ _____  | _____                |
|                              |  | \$ _____  | _____                |
|                              |  | \$ _____  | _____                |
|                              |  | \$ _____  | _____                |
|                              |  | \$ _____  | _____                |
|                              |  | \$ _____  | _____                |

|   |   |
|---|---|
| Name of organization<br><b>THE EARLY LEARNING COALITION OF FLAGLER AND VOLUSIA COUNTIES, INC.</b> | Employer identification number<br><b>59-3646549</b> |
|---|---|

**Part III** Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) \$ \_\_\_\_\_  
Use duplicate copies of Part III if additional space is needed.

| (a) No. from Part I                     | (b) Purpose of gift | (c) Use of gift                          | (d) Description of how gift is held |
|---|---------------------|--|-------------------------------------|
|   |                     |  |                                     |
| <b>(e) Transfer of gift</b>             |                     |  |                                     |
| Transferee's name, address, and ZIP + 4 |                     | Relationship of transferor to transferee |                                     |
|   |                     |  |                                     |
|   |                     |  |                                     |
| <b>(e) Transfer of gift</b>             |                     |  |                                     |
| Transferee's name, address, and ZIP + 4 |                     | Relationship of transferor to transferee |                                     |
|   |                     |  |                                     |
|   |                     |  |                                     |
| <b>(e) Transfer of gift</b>             |                     |  |                                     |
| Transferee's name, address, and ZIP + 4 |                     | Relationship of transferor to transferee |                                     |
|   |                     |  |                                     |
|   |                     |  |                                     |
| <b>(e) Transfer of gift</b>             |                     |  |                                     |
| Transferee's name, address, and ZIP + 4 |                     | Relationship of transferor to transferee |                                     |
|   |                     |  |                                     |
|   |                     |  |                                     |
| <b>(e) Transfer of gift</b>             |                     |  |                                     |
| Transferee's name, address, and ZIP + 4 |                     | Relationship of transferor to transferee |                                     |
|   |                     |  |                                     |
|   |                     |  |                                     |

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

Name of the organization THE EARLY LEARNING COALITION OF FLAGLER AND VOLUSIA COUNTIES, INC. Employer identification number 59-3646549

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include total number at end of year, aggregate value of contributions, grants, and end of year, and two Yes/No questions regarding donor property and grant fund usage.

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include purpose(s) of conservation easements, a table for lines 2a-2d (Total number, acreage, certified historic structures, acquired after 2006), and questions 3-9 regarding monitoring, expenses, and reporting.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include questions 1a, 1b, and 2 regarding reporting of art and historical treasures.

**THE EARLY LEARNING COALITION OF FLAGLER  
AND VOLUSIA COUNTIES, INC.**

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

- 3** Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):
- |   |  |
|---|--|
| <b>a</b> <input type="checkbox"/> Public exhibition                   | <b>d</b> <input type="checkbox"/> Loan or exchange program |
| <b>b</b> <input type="checkbox"/> Scholarly research                  | <b>e</b> <input type="checkbox"/> Other _____              |
| <b>c</b> <input type="checkbox"/> Preservation for future generations |  |
- 4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5** During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No
- b** If "Yes," explain the arrangement in Part XIII and complete the following table:
- |  | Amount    |
|--|-----------|
| <b>c</b> Beginning balance             | <b>1c</b> |
| <b>d</b> Additions during the year     | <b>1d</b> |
| <b>e</b> Distributions during the year | <b>1e</b> |
| <b>f</b> Ending balance                | <b>1f</b> |
- 2a** Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Yes  No
- b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

**Part V Endowment Funds.** Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

|   | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
|---|------------------|----------------|--------------------|----------------------|---------------------|
| <b>1a</b> Beginning of year balance                     |                  |                |                    |                      |                     |
| <b>b</b> Contributions                                  |                  |                |                    |                      |                     |
| <b>c</b> Net investment earnings, gains, and losses     |                  |                |                    |                      |                     |
| <b>d</b> Grants or scholarships                         |                  |                |                    |                      |                     |
| <b>e</b> Other expenditures for facilities and programs |                  |                |                    |                      |                     |
| <b>f</b> Administrative expenses                        |                  |                |                    |                      |                     |
| <b>g</b> End of year balance                            |                  |                |                    |                      |                     |

- 2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a** Board designated or quasi-endowment \_\_\_\_\_%
- b** Permanent endowment \_\_\_\_\_%
- c** Term endowment \_\_\_\_\_%
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- |   | Yes           | No |
|---|---------------|----|
| <b>(i)</b> Unrelated organizations  | <b>3a(i)</b>  |    |
| <b>(ii)</b> Related organizations   | <b>3a(ii)</b> |    |
| <b>b</b> If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? | <b>3b</b>     |    |
- 4** Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

| Description of property  | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|--|--------------------------------------|---------------------------------|------------------------------|----------------|
| <b>1a</b> Land   |                                      |                                 |                              |                |
| <b>b</b> Buildings   |                                      |                                 |                              |                |
| <b>c</b> Leasehold improvements  |                                      | 62,270.                         | 62,270.                      | 0.             |
| <b>d</b> Equipment   |                                      | 136,963.                        | 114,563.                     | 22,400.        |
| <b>e</b> Other   |                                      | 69,300.                         | 14,157.                      | 55,143.        |
| <b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.) |                                      |                                 |                              | 77,543.        |

**THE EARLY LEARNING COALITION OF FLAGLER  
AND VOLUSIA COUNTIES, INC.**

**Part VII Investments - Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

| (a) Description of security or category (including name of security)    | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|---|----------------|---|
| (1) Financial derivatives .....   |                |   |
| (2) Closely held equity interests .....                                 |                |   |
| (3) Other .....   |                |   |
| (A)   |                |   |
| (B)   |                |   |
| (C)   |                |   |
| (D)   |                |   |
| (E)   |                |   |
| (F)   |                |   |
| (G)   |                |   |
| (H)   |                |   |
| <b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 12.) |                |   |

**Part VIII Investments - Program Related.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Description of investment   | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|---|----------------|---|
| (1)   |                |   |
| (2)   |                |   |
| (3)   |                |   |
| (4)   |                |   |
| (5)   |                |   |
| (6)   |                |   |
| (7)   |                |   |
| (8)   |                |   |
| (9)   |                |   |
| <b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 13.) |                |   |

**Part IX Other Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| (a) Description   | (b) Book value |
|---|----------------|
| (1)   |                |
| (2)   |                |
| (3)   |                |
| (4)   |                |
| (5)   |                |
| (6)   |                |
| (7)   |                |
| (8)   |                |
| (9)   |                |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 15.) |                |

**Part X Other Liabilities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

| 1. (a) Description of liability   | (b) Book value |
|---|----------------|
| (1) Federal income taxes  |                |
| (2)   |                |
| (3)   |                |
| (4)   |                |
| (5)   |                |
| (6)   |                |
| (7)   |                |
| (8)   |                |
| (9)   |                |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 25.) |                |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ...

**THE EARLY LEARNING COALITION OF FLAGLER  
AND VOLUSIA COUNTIES, INC.**

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

|          |  |           |             |
|----------|--|-----------|-------------|
| <b>1</b> | Total revenue, gains, and other support per audited financial statements                       | <b>1</b>  | 76,156,882. |
| <b>2</b> | Amounts included on line 1 but not on Form 990, Part VIII, line 12:                            |           |             |
| <b>a</b> | Net unrealized gains (losses) on investments   | <b>2a</b> |             |
| <b>b</b> | Donated services and use of facilities   | <b>2b</b> |             |
| <b>c</b> | Recoveries of prior year grants  | <b>2c</b> |             |
| <b>d</b> | Other (Describe in Part XIII.)   | <b>2d</b> | 5,002.      |
| <b>e</b> | Add lines <b>2a</b> through <b>2d</b>  | <b>2e</b> | 5,002.      |
| <b>3</b> | Subtract line <b>2e</b> from line <b>1</b>   | <b>3</b>  | 76,151,880. |
| <b>4</b> | Amounts included on Form 990, Part VIII, line 12, but not on line 1:                           |           |             |
| <b>a</b> | Investment expenses not included on Form 990, Part VIII, line 7b                               | <b>4a</b> | 27,541.     |
| <b>b</b> | Other (Describe in Part XIII.)   | <b>4b</b> |             |
| <b>c</b> | Add lines <b>4a</b> and <b>4b</b>  | <b>4c</b> | 27,541.     |
| <b>5</b> | Total revenue. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12.) | <b>5</b>  | 76,179,421. |

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

|          |   |           |             |
|----------|---|-----------|-------------|
| <b>1</b> | Total expenses and losses per audited financial statements                                      | <b>1</b>  | 76,118,038. |
| <b>2</b> | Amounts included on line 1 but not on Form 990, Part IX, line 25:                               |           |             |
| <b>a</b> | Donated services and use of facilities  | <b>2a</b> |             |
| <b>b</b> | Prior year adjustments  | <b>2b</b> |             |
| <b>c</b> | Other losses  | <b>2c</b> |             |
| <b>d</b> | Other (Describe in Part XIII.)  | <b>2d</b> | 5,002.      |
| <b>e</b> | Add lines <b>2a</b> through <b>2d</b>   | <b>2e</b> | 5,002.      |
| <b>3</b> | Subtract line <b>2e</b> from line <b>1</b>  | <b>3</b>  | 76,113,036. |
| <b>4</b> | Amounts included on Form 990, Part IX, line 25, but not on line 1:                              |           |             |
| <b>a</b> | Investment expenses not included on Form 990, Part VIII, line 7b                                | <b>4a</b> | 27,541.     |
| <b>b</b> | Other (Describe in Part XIII.)  | <b>4b</b> |             |
| <b>c</b> | Add lines <b>4a</b> and <b>4b</b>   | <b>4c</b> | 27,541.     |
| <b>5</b> | Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18.) | <b>5</b>  | 76,140,577. |

**Part XIII Supplemental Information.**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

**PART X, LINE 2:**

THE COALITION IS GENERALLY EXEMPT FROM INCOME TAXES UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE. THEREFORE, NO PROVISION FOR INCOME TAXES HAS BEEN MADE IN THE ACCOMPANYING FINANCIAL STATEMENTS. THE COALITION FILES INCOME TAX RETURNS IN THE U.S. FEDERAL JURISDICTION. THE COALITION'S INCOME TAX RETURNS FOR THE PAST THREE YEARS ARE SUBJECT TO EXAMINATION BY TAXING AUTHORITIES AND MAY CHANGE UPON EXAMINATION.

**PART XI, LINE 2D - OTHER ADJUSTMENTS:**

DIRECT FUNDRAISING EXPENSES 5,002.

**PART XII, LINE 2D - OTHER ADJUSTMENTS:**

**Part XIII** Supplemental Information (continued)

DIRECT FUNDRAISING EXPENSES 5,002.

Multiple horizontal lines for supplemental information.



**SCHEDULE G  
(Form 990)**

**Supplemental Information Regarding Fundraising or Gaming Activities**

OMB No. 1545-0047

**Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.**

**2022**

Department of the Treasury  
Internal Revenue Service

**Attach to Form 990 or Form 990-EZ.**

**Open to Public Inspection**

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

|   |   |
|---|---|
| Name of the organization<br><b>THE EARLY LEARNING COALITION OF FLAGLER AND VOLUSIA COUNTIES, INC.</b> | Employer identification number<br><b>59-3646549</b> |
|---|---|

**Part I Fundraising Activities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

**1** Indicate whether the organization raised funds through any of the following activities. Check all that apply.

- |   |   |
|---|---|
| <p><b>a</b> <input type="checkbox"/> Mail solicitations</p> <p><b>b</b> <input type="checkbox"/> Internet and email solicitations</p> <p><b>c</b> <input type="checkbox"/> Phone solicitations</p> <p><b>d</b> <input type="checkbox"/> In-person solicitations</p> | <p><b>e</b> <input type="checkbox"/> Solicitation of non-government grants</p> <p><b>f</b> <input type="checkbox"/> Solicitation of government grants</p> <p><b>g</b> <input type="checkbox"/> Special fundraising events</p> |
|---|---|

**2 a** Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?  Yes  No

**b** If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

| (i) Name and address of individual or entity (fundraiser) | (ii) Activity | (iii) Did fundraiser have custody or control of contributions? |    | (iv) Gross receipts from activity | (v) Amount paid to (or retained by) fundraiser listed in col. (i) | (vi) Amount paid to (or retained by) organization |
|---|---------------|--|----|-----------------------------------|---|---|
|   |               | Yes  | No |                                   |   |   |
|   |               |  |    |                                   |   |   |
|   |               |  |    |                                   |   |   |
|   |               |  |    |                                   |   |   |
|   |               |  |    |                                   |   |   |
|   |               |  |    |                                   |   |   |
|   |               |  |    |                                   |   |   |
|   |               |  |    |                                   |   |   |
|   |               |  |    |                                   |   |   |
|   |               |  |    |                                   |   |   |
|   |               |  |    |                                   |   |   |
|   |               |  |    |                                   |   |   |
|   |               |  |    |                                   |   |   |
|   |               |  |    |                                   |   |   |
|   |               |  |    |                                   |   |   |
|   |               |  |    |                                   |   |   |
|   |               |  |    |                                   |   |   |
|   |               |  |    |                                   |   |   |
| <b>Total</b> .....  |               |  |    |                                   |   |   |

**3** List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

**THE EARLY LEARNING COALITION OF FLAGLER  
AND VOLUSIA COUNTIES, INC.**

**Part II Fundraising Events.** Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

|                 |  | (a) Event #1              | (b) Event #2               | (c) Other events       | (d) Total events<br>(add col. (a) through<br>col. (c)) |
|-----------------|--|---------------------------|----------------------------|------------------------|--|
|                 |  | DUCK RACE<br>(event type) | VIRTUAL 5K<br>(event type) | NONE<br>(total number) |  |
| Revenue         | <b>1</b> Gross receipts .....  | 25,422.                   | 8,768.                     |                        | 34,190.  |
|                 | <b>2</b> Less: Contributions .....   | 19,672.                   | 7,047.                     |                        | 26,719.  |
|                 | <b>3</b> Gross income (line 1 minus line 2) .....                            | 5,750.                    | 1,721.                     |                        | 7,471.   |
| Direct Expenses | <b>4</b> Cash prizes .....   |                           |                            |                        |  |
|                 | <b>5</b> Noncash prizes .....  |                           |                            |                        |  |
|                 | <b>6</b> Rent/facility costs .....   |                           |                            |                        |  |
|                 | <b>7</b> Food and beverages .....  |                           |                            |                        |  |
|                 | <b>8</b> Entertainment .....   |                           |                            |                        |  |
|                 | <b>9</b> Other direct expenses .....   | 4,709.                    | 293.                       |                        | 5,002.   |
|                 | <b>10</b> Direct expense summary. Add lines 4 through 9 in column (d) .....  |                           |                            |                        | 5,002.   |
|                 | <b>11</b> Net income summary. Subtract line 10 from line 3, column (d) ..... |                           |                            |                        | 2,469.   |

**Part III Gaming.** Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

|   |                                      | (a) Bingo   | (b) Pull tabs/instant<br>bingo/progressive bingo                    | (c) Other gaming  | (d) Total gaming (add<br>col. (a) through col. (c)) |
|---|--------------------------------------|---|---|---|---|
|   |                                      | <b>1</b> Gross revenue .....  |   |   |   |
| Direct Expenses   | <b>2</b> Cash prizes .....           |   |   |   |   |
|   | <b>3</b> Noncash prizes .....        |   |   |   |   |
|   | <b>4</b> Rent/facility costs .....   |   |   |   |   |
|   | <b>5</b> Other direct expenses ..... |   |   |   |   |
|   | <b>6</b> Volunteer labor .....       | <input type="checkbox"/> Yes _____ %<br><input type="checkbox"/> No | <input type="checkbox"/> Yes _____ %<br><input type="checkbox"/> No | <input type="checkbox"/> Yes _____ %<br><input type="checkbox"/> No |   |
| <b>7</b> Direct expense summary. Add lines 2 through 5 in column (d) .....        |                                      |   |   |   |   |
| <b>8</b> Net gaming income summary. Subtract line 7 from line 1, column (d) ..... |                                      |   |   |   |   |

**9** Enter the state(s) in which the organization conducts gaming activities: \_\_\_\_\_  
**a** Is the organization licensed to conduct gaming activities in each of these states?  Yes  No  
**b** If "No," explain: \_\_\_\_\_

**10a** Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year?  Yes  No  
**b** If "Yes," explain: \_\_\_\_\_

THE EARLY LEARNING COALITION OF FLAGLER AND VOLUSIA COUNTIES, INC.

- 11 Does the organization conduct gaming activities with nonmembers?
12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming?
13 Indicate the percentage of gaming activity conducted in:
14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Table with 2 columns: Label (13a, 13b) and Percentage (%). Row 1: 13a, %. Row 2: 13b, %.

Name \_\_\_\_\_
Address \_\_\_\_\_

- 15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?
b If "Yes," enter the amount of gaming revenue received by the organization \$ \_\_\_\_\_ and the amount of gaming revenue retained by the third party \$ \_\_\_\_\_
c If "Yes," enter name and address of the third party:

Name \_\_\_\_\_
Address \_\_\_\_\_

16 Gaming manager information:

Name \_\_\_\_\_
Gaming manager compensation \$ \_\_\_\_\_
Description of services provided \_\_\_\_\_
Director/officer Employee Independent contractor

17 Mandatory distributions:

- a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?
b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year \$ \_\_\_\_\_

Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

Multiple horizontal lines for providing supplemental information.

THE EARLY LEARNING COALITION OF FLAGLER  
AND VOLUSIA COUNTIES, INC.

**Part IV** Supplemental Information *(continued)*

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**SCHEDULE I  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Grants and Other Assistance to Organizations,  
Governments, and Individuals in the United States**  
Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.  
**Attach to Form 990.**  
Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2022**

**Open to Public  
Inspection**

Name of the organization **THE EARLY LEARNING COALITION OF FLAGLER  
AND VOLUSIA COUNTIES, INC.** Employer identification number  
**59-3646549**

**Part I General Information on Grants and Assistance**

- 1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?  **Yes**  **No**
- 2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

**Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments.** Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

| <b>1 (a)</b> Name and address of organization or government                                | <b>(b)</b> EIN | <b>(c)</b> IRC section (if applicable) | <b>(d)</b> Amount of cash grant | <b>(e)</b> Amount of noncash assistance | <b>(f)</b> Method of valuation (book, FMV, appraisal, other) | <b>(g)</b> Description of noncash assistance | <b>(h)</b> Purpose of grant or assistance  |
|--|----------------|--|---------------------------------|---|--|--|--|
| 1890 NSB INC<br>4530 S RIDGEWOOD AVE<br>PORT ORANGE, FL 32127                              | 83-1255663     |  | 373,065.                        | 0.                                      |  |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| A BEAUTIFUL DAY DAYCARE AND<br>PRESCHOOL LLC - 220 CASSADAGA RD.<br>- LAKE HELEN, FL 32744 | 46-4600828     |  | 147,391.                        | 0.                                      |  |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| A SURE FOUNDATION LLC<br>337 OLD DAYTONA ROAD<br>DELAND, FL 32724                          | 26-0584029     |  | 370,929.                        | 0.                                      |  |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| ALL AROUND KID CARE<br>1158 WEST EMBASSY DRIVE<br>DELTONA, FL 32725                        | 88-3350407     |  | 33,210.                         | 0.                                      |  |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| ALL LEADERS PRE-SCHOOL CORP<br>2700 ENTERPRISE ROAD<br>ORANGE CITY, FL 32763               | 46-4130249     |  | 264,085.                        | 0.                                      |  |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| ALLGOOD LEARNING, LLC<br>3911 S NOVA RD<br>PORT ORANGE, FL 32127                           | 82-2642999     |  | 232,519.                        | 0.                                      |  |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |

- 2** Enter total number of section 501(c)(3) and government organizations listed in the line 1 table ..... **61.**
- 3** Enter total number of other organizations listed in the line 1 table ..... **125.**

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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**THE EARLY LEARNING COALITION OF FLAGLER  
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**Part II** Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

| (a) Name and address of organization or government                                       | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance  |
|--|------------|-------------------------------|--------------------------|----------------------------------|---|--|---|
| AMYEE HUERTA RIVERO<br>45 DOGWOOD TRL<br>DEBARY, FL 32713                                | 84-4955338 |                               | 32,440.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| ANDREA ANGELS HOMECARE, LLC<br>4661 HIDDEN LAKES DR<br>PORT ORANGE, FL 32129             | 82-5125903 |                               | 35,501.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| ANGELA K KNIGHT<br>11 BARKLEY LANE<br>PALM COAST, FL 32137                               | 84-3275086 |                               | 33,899.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| ANNETTE F. PELHAM<br>1223 CENTER AVE<br>HOLLY HILL, FL 32117                             | 38-3811247 |                               | 56,583.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| ASC EDUCATIONAL RESOURCES & CONSULTANT LLC - 53 N OLD KINGS RD - ORMOND BEACH, FL 32174  | 45-4920620 |                               | 366,390.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| ATLANTIS MONTESSORI ACADEMY, INC.<br>4390 GRAND AVE<br>DELEON SPRINGS, FL 32130          | 84-2168667 | 501(C)(3)                     | 48,173.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| AWAKENING ABILITIES, LLC<br>227 N. RIDGEWOOD AVE<br>EDGEWATER, FL 32132                  | 87-2231691 |                               | 6,178.                   | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| AWAKENING POTENTIAL LLC<br>3395 GRAND AVE<br>DELAND, FL 32720                            | 84-2421523 |                               | 233,604.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| BEAUTIFUL BEGINNINGS CHILD CARE CENTER, INC. - 348 S. KEECH ST - DAYTONA BEACH, FL 32114 | 26-1219648 |                               | 101,845.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |

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**Part II** Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

| (a) Name and address of organization or government  | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance  |
|---|------------|-------------------------------|--------------------------|----------------------------------|---|--|---|
| BETHEL CHRISTIAN PRESCHOOL OF NEW SMYRNA BEACH INC - 312 N. DUSS ST - NEW SMYRNA BEACH, FL 32168        | 82-3180524 | 501(C)(3)                     | 115,020.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| BLAKE MEMORIAL BAPTIST INC. OF LAKE HELEN, FL - 134 N. EUCLID AVE - LAKE HELEN, FL 32744                | 59-2346319 | 501(C)(3)                     | 232,981.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| BOYS & GIRLS CLUBS OF VOLUSIA/FLAGLER COUNTIES, INC. - 101 N. WOODLAND BLVD STE #400 - DELAND, FL 32720 | 59-3158162 | 501(C)(3)                     | 1,621,142.               | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| BRIGHT BEGINNINGS OF DELTONA, LLC 2955 ENTERPRISE RD. SUITE 112 DEBARY, FL 32713                        | 46-4714870 |                               | 122,031.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| CALAVARY ASSEMBLY OF GOD OF ORMOND BEACH, FL, INC - 1687 W. GRANADA BLVD. - ORMOND BEACH, FL 32174      | 59-1647066 | 501(C)(3)                     | 202,813.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| CASA MONTESSORI PALM COAST 31 OLD KINGS RD N PALM COAST, FL 32137                                       | 47-4467943 |                               | 88,013.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| CASANDRA D SPRAGUE 346 N VOLUSIA AVE ORANGE CITY, FL 32763  | 82-5494310 |                               | 239,942.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| CATHERINE M HERBRUCK 7 BROOKWOOD DR ORMOND BEACH, FL 32174  | 59-3497483 |                               | 131,382.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| CHABAD LUBAVITCH OF GREATER DAYTONA, INC. - 1079 W. GRANADA BLVD. - ORMOND BEACH, FL 32174              | 59-3198513 | 501(C)(3)                     | 48,349.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |

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**THE EARLY LEARNING COALITION OF FLAGLER  
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**Part II** Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

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|--|------------|-------------------------------|--------------------------|----------------------------------|---|--|---|
| CHILDRENS COUNTRY CLUB OF DAYTONA BEACH, INC - 515 NORTH RIDGEWOOD AVE - DAYTONA BEACH, FL 32114 | 56-2418218 |                               | 235,509.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| CHOCHEE LLC<br>118 OSPREY HAMMOCK TRAIL<br>SANFORD, FL 32771                                     | 45-2810661 |                               | 536,075.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| CHRIST THE KING LUTHERAN SCHOOL, LLC - 5625 N US HWY 1 - PALM COAST, FL 32164                    | 47-2162787 | 501(C)(3)                     | 276,672.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| COMMONWEALTH MINISTRIES, INC<br>5231 SOUTH NOVA ROAD<br>PORT ORANGE, FL 32127                    | 59-3609730 | 501(C)(3)                     | 152,795.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| COMMUNITY UNITED METHODIST CHURCH OF DEBARY, INC. - 41 W. HIGHBANKS RD - DEBARY, FL 32713        | 59-1116505 | 501(C)(3)                     | 288,208.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| CORNERSTONE CHRISTIAN CHURCH OF DELTONA, FLORIDA, INC. - 2813 HOWLAND BLVD - DELTONA, FL 32725   | 59-3011928 | 501(C)(3)                     | 53,362.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| CORONADO COMMUNITY UNITED METHODIST CHURCH - 201 S PENINSULA AVE - NEW SMYRNA BEACH, FL 32169    | 59-1168971 | 501(C)(3)                     | 106,049.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| CREATIVE ACADEMY OF THE PERFORMING ARTS - 1410 EAST MOODY BLVD - BUNNELL, FL 32110               | 84-2530405 |                               | 46,989.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| CREATIVE ARTS EARLY LEARNING ACADEMY, INC - 510 S. LAKEVIEW DRIVE - LAKE HELEN, FL 32744         | 47-2478024 |                               | 145,772.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |

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**Part II** Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

| (a) Name and address of organization or government                                      | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance   |
|---|------------|-------------------------------|--------------------------|----------------------------------|---|--|--|
| CREATIVE KIDZ LEARNING CENTER LLC<br>322 PIERCE AVE<br>DAYTONA BEACH, FL 32114          | 47-4193156 |                               | 47,071.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| CROSS CREEK COMMUNITY CHURCH INC<br>424 LUNA BELLA LANE STE 133<br>NEW SMYRNA, FL 32168 | 81-1834425 | 501(C)(3)                     | 70,363.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| DAPHNE L SMALL<br>418 REYNOLDS RD.<br>DELEON SPRINGS, FL 32130                          | 47-4125413 |                               | 38,338.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| DEBARY SONSHINE ACADEMY, INC.<br>76 W. HIGHBANKS RD.<br>DEBARY, FL 32713                | 59-3499558 |                               | 117,143.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| DELAND CHURCH OF GOD, INC.<br>401 EAST TAYLOR RD<br>DELAND, FL 32724                    | 59-2401899 | 501(C)(3)                     | 145,096.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| DELAND MONTESSORI SCHOOL, INC<br>509 E PENNSYLVANIA AVE<br>DELAND, FL 32724             | 82-4003904 | 501(C)(3)                     | 117,601.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| DIOMERY BRUNO<br>405 FORT SMITH BLVD<br>DELTONA, FL 32738                               | 55-0852179 |                               | 38,213.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| DOUBLE H EDUCATION INC<br>712 REED CANAL RD<br>SOUTH DAYTONA, FL 32118                  | 86-1896713 |                               | 123,003.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| DTA ACADEMY, INC.<br>1649 PROVIDENCE BLVD.<br>DELTONA, FL 32725                         | 20-2990154 |                               | 165,738.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |

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**Part II** Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

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|---|------------|-------------------------------|--------------------------|----------------------------------|---|--|--|
| EARLY LEARNING ASSOCIATES, INC.<br>5822 NOB HILL BLVD<br>PORT ORANGE, FL 32127                            | 45-2685385 |                               | 119,470.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| EASTER SEAL SOCIETY OF VOLUSIA AND<br>FLAGLER COUNTIES, INC. - 1219 DUNN<br>AVE - DAYTONA BEACH, FL 32114 | 59-0722785 | 501(C)(3)                     | 335,419.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| EASTER SEALS NORTHEAST CENTRAL<br>FLORIDA INC - 1219 DUNN AVE -<br>DAYTONA BEACH, FL 32114                | 59-0881758 | 501(C)(3)                     | 36,212.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| EMMAUS LUTHERAN PRESCHOOL, INC<br>2500 SOUTH VOLUSIA AVE<br>ORANGE CITY, FL 32763                         | 20-8659321 | 501(C)(3)                     | 116,544.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| FAITH BAPTIST CHURCH<br>1200 PROVIDENCE BLVD<br>DELTONA, FL 32725   | 59-1883950 | 501(C)(3)                     | 123,788.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| FAMILY HAPPENS HERE TOO INC<br>1859 PROVIDENCE BLVD<br>DELTONA, FL 32725                                  | 46-4856230 |                               | 271,662.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| FAMILY HAPPENS, INC.<br>1382 HOWLAND BLVD<br>DELTONA, FL 32738  | 45-3203056 |                               | 224,498.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| FIRST BAPTIST E.C.D.C.<br>725 N. WOODLAND BLVD.<br>DELAND, FL 32720                                       | 59-0696286 | 501(C)(3)                     | 183,538.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| FIRST BAPTIST CHURCH OF PALM COAST<br>CHRISTIAN SCHOOL, INC. - 201 E<br>MOODY BLVD - BUNNELL, FL 32110    | 26-0490300 | 501(C)(3)                     | 76,054.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |

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|--|------------|-------------------------------|--------------------------|----------------------------------|---|--|--|
| FIRST BAPTIST CHURCH OF SOUTH<br>DAYTONA - 2197 KENILWORTH AVENUE -<br>SOUTH DAYTONA, FL 32119       | 59-1173327 | 501(C)(3)                     | 39,999.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| FIRST PRESBYTERIAN CHURCH OF<br>DEBARY, INC. - 267 E. HIGHBANKS RD<br>- DEBARY, FL 32713             | 59-6046987 | 501(C)(3)                     | 154,262.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| FIRST PRESBYTERIAN CHURCH OF<br>DELAND, FLORIDA INC. - 724 N<br>WOODLAND BLVD - DELAND, FL 32720     | 59-0838091 | 501(C)(3)                     | 265,261.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| FIRST UNITED METHODIST CHURCH OF<br>PORT ORANGE, INC. - 405 DUNLAWTON<br>AVE - PORT ORANGE, FL 32127 | 59-0974343 | 501(C)(3)                     | 138,404.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| FLAGLER BEACH MONTESSORI SCHOOL<br>207 N CHAPEL ST<br>BUNNELL, FL 32136                              | 26-2852535 |                               | 102,958.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| FLAGLER COUNTY PUBLIC SCHOOLS<br>5400 EAST HIGHWAY 100<br>PALM COAST, FL 32164                       | 59-6000609 |                               | 31,750.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| FLORIDA UNITED METHODIST CHILDRENS<br>HOME - 51 CHILDRENS WAY -<br>ENTERPRISE, FL 32725              | 59-0638479 | 501(C)(3)                     | 511,890.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| FRIENDSHIP ACADEMY, INC.<br>404 N CHARLES STREET<br>DAYTONA BEACH, FL 32114                          | 59-3504271 |                               | 21,070.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| GENERATION 2 GENERATION LLC<br>231 HERNANDEZ AVE<br>ORMOND BEACH, FL 32174                           | 47-1201921 |                               | 143,741.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |

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|---|------------|-------------------------------|--------------------------|----------------------------------|---|--|--|
| GODS FAMILY BIBLE CHURCH INC<br>256 OLD BRICK RD<br>BUNNELL, FL 32110                                   | 20-0485001 | 501(C)(3)                     | 218,036.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| GOOD SHEPARD EVANGELICAL LUTHERAN<br>CHURCH - 750 HOWLAND BLVD. -<br>DELTONA, FL 32738                  | 59-2641784 | 501(C)(3)                     | 301,066.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| GRACE CHAPEL, INC.<br>407 E. KENTUCKY AVENUE<br>DELAND, FL 32724  | 59-2882440 | 501(C)(3)                     | 189,188.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| GRACE EVANGELICAL LUTHERAN CHURCH<br>338 OCEAN SHORE BLVD.<br>ORMOND BEACH, FL 32176                    | 59-0651085 | 501(C)(3)                     | 109,339.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| HALEY BEACH BEES INC<br>1501 N. NOVA ROAD<br>HOLLY HILL, FL 32117                                       | 87-3438454 |                               | 186,544.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| HAPPY STARS ACADEMY LLC<br>1400 E MOODY BLVD<br>BUNNELL, FL 32110                                       | 28-3322827 |                               | 127,664.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| HEART & MIND HOME LEARNING<br>CENTER-LUVERNE HIGGINS - 1308<br>SUNSET BLVD - DAYTONA BEACH, FL<br>32117 | 84-1726660 |                               | 42,512.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| HIGH HOPES CHILD CARE INC<br>691 COMSTOCK DRIVE<br>DELTONA, FL 32738                                    | 41-2235681 |                               | 23,640.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| HLC&T INC<br>950 N WILLIAMSON BLVD<br>DAYTONA BEACH, FL 32114   | 26-2342883 |                               | 396,375.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |

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| HT & LT, INC<br>4010 NOVA RD<br>PORT ORANGE, FL 32127   | 59-3311021 |                               | 189,899.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| HUEHG CORP.<br>650 NE HOLLADAY STREET STE 1400<br>PORTLAND, OR 97232                              | 47-4478313 |                               | 614,632.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| IEDUCATE, INC.<br>191 ENDICOTT WAY<br>DELAND, FL 32724  | 45-3095800 |                               | 178,151.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| IMAGINATION STATION INC.<br>510 DUNLAWTON AVENUE<br>PORT ORANGE, FL 32127                         | 59-2448866 |                               | 67,451.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| IMAGINATION STATION TOO, INC<br>528 N. PENINSULA DRIVE<br>DAYTONA BEACH, FL 32118                 | 59-3425256 |                               | 262,449.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| INTERNATIONAL MIRACLE CENTER CHURCH, INC - 910 BEVILLE RD - DAYTONA BEACH, FL 32114               | 59-3706233 |                               | 172,767.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| J E DENSON LEARNING CENTER LLC (HELEN AZAMA) - 381 NORTH LINCOLN STREET - DAYTONA BEACH, FL 32114 | 92-0858380 |                               | 94,898.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| JACQUELINE K. ELLISON<br>2020 LAKE DRIVE<br>NEW SMYRNA BEACH, FL 32168                            | 46-4065223 |                               | 140,284.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| JANIE'S HAPPY HEARTS PRESCHOOL<br>1087 N. HARBOR DR<br>DELTONA, FL 32725                          | 83-2153409 |                               | 32,440.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |

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|---|------------|-------------------------------|--------------------------|----------------------------------|---|--|--|
| JAURA INC<br>404 N ORANGE AVE<br>DELAND, FL 32720                           | 82-4330863 |                               | 303,114.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| JENNIFER J. RICHARDS<br>1119 GINSBERG DRIVE<br>DAYTONA BEACH, FL 32114      | 33-1050876 |                               | 58,615.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| JETS DAYCARE INC<br>1202 EAST LAMBERT ST.<br>BUNNELL, FL 32110              | 26-3399255 |                               | 311,141.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| JULIE ANN MAROLF<br>20 RIVIERE LANE<br>PALM COAST, FL 32164                 | 81-1233402 |                               | 38,062.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| JUNIORVERSITY LEARNING ACADEMY,<br>LLC - PO BOX 5098 - DELTONA, FL<br>32728 | 83-1633793 |                               | 66,521.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| KBEARS HOME CHILD CARE, LLC<br>1859 MANGO TREE DRIVE<br>EDGEWATER, FL 32141 | 03-0408744 |                               | 50,649.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| KCUSA PALM COAST INC<br>160 BUSINESS CENTER DR<br>ORMOND BEACH, FL 32174    | 84-4028570 |                               | 391,843.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| KEIKIS PLACE, INC<br>2290 FLORIDA DR.<br>DELTONA, FL 32738                  | 02-0616702 |                               | 148,906.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| KELLY MARIE DOUGHERTY<br>601 N. PEACH ST.<br>BUNNELL, FL 32110              | 59-3737094 |                               | 82,524.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |

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| KID CITY USA BUNNELL<br>38 WINCHESTER ROAD<br>ORMOND BEACH, FL 32174                                      | 92-1293678 |                               | 50,720.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| KID CITY USA EDGEWATER INC<br>2311 S. RIDGEWOOD<br>EDGEWATER, FL 32141                                    | 47-4036567 |                               | 182,385.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| KIDS CABANA LEARNING CENTER OF<br>VOLUSIA COUNTY LLC - 5571 S<br>RIDGEWOOD AVE - PORT ORANGE, FL<br>32127 | 81-3128210 |                               | 336,724.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| KIDS JUST WANT TO BE KIDS LLC<br>152 RIDGEWOOD AVENUE<br>HOLLY HILL, FL 32117                             | 47-5231106 |                               | 97,303.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| KIDS KORNER DEVELOPMENT CENTER INC<br>1400 N. CLARA AVENUE<br>DELAND, FL 32720                            | 59-3446051 |                               | 71,167.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| KIDS LIFE DELTONA<br>637 DELTONA BLVD<br>DELTONA, FL 32725  | 90-0837713 |                               | 331,367.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| KIDZ CONNECTION LEARNING CENTER,<br>INC - 1785 ELKCAM BLVD - DELTONA,<br>FL 32725                         | 36-4640284 |                               | 120,814.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| KINDER-LAND ACADEMY, INC.<br>646 HERBERT STREET<br>PORT ORANGE, FL 32129                                  | 26-3292050 |                               | 131,919.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| KNIGHTS CHRISTIAN ACADEMY, INC.<br>310 DOUGLAS STREET, 2ND FL<br>NEW SMYRNA BEACH, FL 32168               | 46-2713835 | 501(C)(3)                     | 79,022.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |

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| KRISTIN PELLICER<br>55248 ALCO ROAD<br>ASTOR, FL 32102   | 46-1721631 |                               | 168,940.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| KRYSTAL O'DELL<br>4571 HOYT DRIVE<br>PORT ORANGE, FL 32129                                       | 85-0754397 |                               | 35,440.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| LA PETITE ACADEMY, INC<br>698 DELTONA BLVD.<br>DELTONA, FL 32725                                 | 43-1243221 |                               | 793,245.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| LC AND MM ADVENTURES INC<br>2 OAK VILLAGE DR<br>ORMOND BEACH, FL 32174                           | 83-2504423 |                               | 295,318.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| LEAPS AND BOUNDS, LLC<br>PO BOX 2258<br>WINDERMERE, FL 34786                                     | 01-0825576 |                               | 135,640.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| LEARN N GROW, LLC<br>2219 S. WOODLAND BLVD<br>DELAND, FL 32720                                   | 47-3201022 |                               | 170,541.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| LEARNING BRIDGE ACADEMY<br>INVESTMENTS INC - 1396 ENTERPRISE<br>OSTEEN RD - ENTERPRISE, FL 32725 | 84-5138541 |                               | 169,222.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| LIL ANGELS CHILDCARE LLC<br>1087 MASON AVE<br>DAYTONA BEACH, FL 32117                            | 33-1170214 |                               | 125,441.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| LITTLE EXPLORERS MONTESSORI, INC.<br>410 N.RIDGEWOOD AVENUE<br>EDGEWATER, FL 32132               | 59-3337063 | 501(C)(3)                     | 137,214.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |

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|---|------------|-------------------------------|--------------------------|----------------------------------|---|--|---|
| LITTLE FEET ACADEMY OF ORMOND BEACH, INC. - 250 - A NORTH HIGHWAY US 1 - ORMOND BEACH, FL 32174 | 27-2490218 |                               | 107,252.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| LITTLE HANDS BIG HEARTS ACADEMY 3 1785 ELKCAM BLVD DELTONA, FL 32725                            | 88-0814672 |                               | 58,663.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| LITTLE HANDS BIG HEARTS LLC 541 S. VOLUSIA AVE ORANGE CITY, FL 32763                            | 84-5008358 |                               | 204,882.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| LITTLE HEARTS CHILDCARE INC 1637 E NEW YORK AVE DELAND, FL 32724                                | 47-4624029 |                               | 148,693.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| LITTLE PANDAS CHILD DEVELOPMENT CENTER LLC - PO BOX 591 - SEVILLE, FL 32190                     | 82-2596335 |                               | 157,777.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| LITTLE SCHOLARS ACADEMY INVESTMENTS LLC - 505 S. SPRING GARDEN AVE ST 102 - DELAND, FL 32720    | 46-5213307 |                               | 161,527.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| LIVING FAITH ACADEMY 950 DERBYSHIRE ROAD DAYTONA BEACH, FL 32117                                | 80-0484004 | 501(C)(3)                     | 325,064.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| LOS PENTECOSTALES DE DELTONA, INC 2000 HOWLAND BLVD DELTONA, FL 32738                           | 59-2957316 | 501(C)(3)                     | 41,034.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| LOVELY DAYCARE & LEARNING CENTER, INC - 1009 ALTA DRIVE - HOLLY HILL, FL 32117                  | 59-3597628 |                               | 36,704.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |

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|---|------------|-------------------------------|--------------------------|----------------------------------|---|--|--|
| LOVING ARMS LEARNING CENTER LLC<br>825 BIG TREE RD<br>SOUTH DAYTONA, FL 32119       | 47-5551349 |                               | 101,709.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| M & K ENTERPRISES OF VOLUSIA<br>COUNTY, INC. - 217 N STONE ST -<br>DELAND, FL 32720 | 59-1308659 |                               | 188,860.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| MAE FLOURNOY<br>792 GEORGIA ST<br>DAYTONA BEACH, FL 32114                           | 76-0815605 |                               | 31,639.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| MAKATHRYN R KANE<br>14 STARLING DR<br>DAYTONA BEACH, FL 32117                       | 02-0750224 |                               | 33,915.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| MARY E. BONILLA<br>690 TUMBLEBROOK DR<br>PORT ORANGE, FL 32127                      | 82-2117569 |                               | 31,640.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| MG ENTERPRISES OF FLORIDA<br>825 S. SPRING GARDEN AVE<br>DELAND, FL 32720           | 81-5464533 |                               | 102,288.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| MICHELE TOBIN<br>117 BELLEAIRE DR<br>PALM COAST, FL 32137                           | 26-0855739 |                               | 33,899.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| MT. CALVARY ACADEMY<br>700 BELLEVUE AVE<br>DAYTONA BEACH, FL 32114                  | 59-2951361 | 501(C)(3)                     | 145,400.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| NATASHA JONES<br>511 S PINE ST<br>NEW SMYRNA BEACH, FL 32169                        | 47-1259865 |                               | 118,229.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |

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|---|------------|-------------------------------|--------------------------|----------------------------------|---|--|--|
| NEW HOPE BAPTIST CHURCH<br>2855 LAKE HELEN-OSTEEN RD.<br>DELTONA, FL 32738                    | 59-6553913 | 501(C)(3)                     | 77,235.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| NEW HORIZON'S YOUTH ACADEMY, INC.<br>2820 DOYLE ROAD UNIT 8/9<br>DELTONA, FL 32738            | 84-5194194 |                               | 66,163.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| NEW LEAF MONTESSORI LLC<br>215 SOUTH LAKEVIEW DRIVE<br>LAKE HELEN, FL 32744                   | 82-2218877 |                               | 51,182.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| NEXT GENERATION ACADEMY LLC<br>601 8TH ST<br>HOLLY HILL, FL 32117                             | 47-2491886 |                               | 72,654.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| NOEL FAMILY CHILDCARE EDUCATIONAL<br>PLACE - 2214 VICTORY PALM DRIVE -<br>EDGEWATER, FL 32141 | 55-0917998 |                               | 54,847.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| OUR LADY OF LOURDES SCHOOL<br>1014 N. HALIFAX AVENUE<br>DAYTONA BEACH, FL 32118               | 59-2324714 |                               | 27,432.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| OUR LADY OF THE LAKES CATHOLIC<br>CHURCH - 1014 N. HALIFAX AVENUE -<br>DELTONA, FL 32725      | 59-1312328 | 501(C)(3)                     | 70,266.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| OUR SAVIORS EV. LUTHERAN CHURCH<br>INC - 1715 TAYLOR RD. - PORT<br>ORANGE, FL 32128           | 59-2489168 | 501(C)(3)                     | 177,402.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| PALM COAST COMMUNITY SCHOOL, INC<br>1 PINE LAKES PKWY N<br>PALM COAST, FL 32137               | 83-3720039 |                               | 313,392.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |

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|--|------------|-------------------------------|--------------------------|----------------------------------|---|--|---|
| PALM COAST UNITED METHODIST CHURCH INC. - 5200 BELLE TERRE PARKWAY - PALM COAST, FL 32137                      | 59-2953251 | 501(C)(3)                     | 160,614.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| PALM HARBOR ACADEMY, INC 95 OLD KINGS ROAD N. PALM COAST, FL 32137   | 27-0373254 |                               | 53,879.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| PORT ORANGE CHURCH OF THE NAZARENE INC - 840 TAYLOR RD - PORT ORANGE, FL 32127                                 | 59-6543227 | 501(C)(3)                     | 133,668.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| PORT ORANGE PRESBYTERIAN, INC 4662 SOUTH CLYDE MORRIS BLVD. PORT ORANGE, FL 32129                              | 59-2233064 | 501(C)(3)                     | 118,619.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| PRECIOUS ANGELS LEARNING CENTER, INC. - 1003 E MOODY BLVD, STE A&B - BUNNELL, FL 32110                         | 46-0946220 |                               | 15,921.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| PRECIOUS LITTLE MOMENTS LLC 1682 ASTOR FARMS PLACE SANFORD, FL 32771   | 46-2625169 |                               | 76,652.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| PUERTA DEL CIELO ASSEMBLY OF GOD, INC. - 950 DOYLE ROAD - DELTONA, FL 32725                                    | 90-0286143 | 501(C)(3)                     | 115,305.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| PURE IN HEART CHRISTIAN ACADEMY & PERFORMING ARTS CENTER - 121 SOUTH PALMETTO AVENUE - DAYTONA BEACH, FL 32114 | 81-5385173 | 501(C)(3)                     | 14,958.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| RICH BEE INC 362 HAND AVENUE ORMOND BEACH, FL 32174  | 47-1999141 |                               | 143,184.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |

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|--|------------|-------------------------------|--------------------------|----------------------------------|---|--|---|
| RIVIERA PRESCHOOL LLC<br>302 N CAUSEWAY<br>NEW SMYRNA BEACH, FL 32169                | 47-4377596 |                               | 6,924.                   | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| RONALD WHEAT<br>238 S. AMELIA AVE<br>DELAND, FL 32174                                | 82-3230839 |                               | 109,740.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| S.T.E.A.M. STATION CORP<br>1248 TURNBULL BAY RD<br>NEW SMYRNA BEACH, FL 32168        | 85-1330244 |                               | 65,462.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| SAINT BRENDAN CATHOLIC SCHOOL<br>1000 OCEANSHORE BLVD.<br>ORMOND BEACH, FL 32176     | 59-3685801 | 501(C)(3)                     | 23,640.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| SALTY MINISTRIES, INC.<br>160 EAST GRANADA BLVD<br>ORMOND BEACH, FL 32176            | 20-4735568 | 501(C)(3)                     | 144,778.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| SANDCASTLE LEARNING CENTER INC<br>4590 CLYDE MORRIS BLVD.<br>PORT ORANGE, FL 32129   | 59-2914923 |                               | 297,998.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| SANDI LYNCH<br>2274 MATTHEW CIRCLE<br>DELTONA, FL 32738                              | 82-2117151 |                               | 33,915.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| SHARI L. SPONHOLTZ<br>15 RAINTREE DRIVE<br>PORT ORANGE, FL 32127                     | 27-1729118 |                               | 32,440.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |
| SMART START ACADEMY INVESTMENTS LLC - 1883 SOUTH VOLUSIA AVE - ORANGE CITY, FL 32763 | 45-4886948 |                               | 144,248.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS DEL PROGRAM, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS |

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|--|------------|-------------------------------|--------------------------|----------------------------------|---|--|--|
| SOUTH DAYTONA CHRISTIAN SCHOOL,<br>INC - 2121 KENILWORTH AVENUE -<br>SOUTH DAYTONA, FL 32119                   | 59-1352906 | 501(C)(3)                     | 120,816.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| ST ELIZABETH ANN SETON CATHOLIC<br>SCHOOL - 4600 BELLE TERRE PKWY,<br>STE B - PALM COAST, FL 32164             | 59-1839035 |                               | 116,912.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| ST MARK BY THE SEA EVAGELICAL<br>LUTHERAN CHURCH, INC - 303 PALM<br>COAST PARKWAY NE - PALM COAST, FL<br>32137 | 59-6545995 | 501(C)(3)                     | 156,406.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| ST PETER CATHOLIC SCHOOL<br>421 W. NEW YORK AVE<br>DELAND, FL 32728  | 59-0875771 | 501(C)(3)                     | 152,124.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| ST. BARNABAS EPISCOPAL SCHOOL, INC<br>322 W. MICHIGAN AVE<br>DELAND, FL 32720                                  | 59-3586081 | 501(C)(3)                     | 28,329.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| ST. PAULS EPISCOPAL CHURCH, INC.<br>1650 LIVE OAK STREET<br>NEW SMYRNA BEACH, FL 32168                         | 59-1772824 | 501(C)(3)                     | 152,880.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| STETSON BAPTIST CHURCH, DELAND,<br>FLORIDA - 1025 W. MINNESOTA AVENUE<br>- DELAND, FL 32720                    | 59-6031891 | 501(C)(3)                     | 107,762.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| STEVEN A. BRYAN<br>1898 S. CLYDE MORRIS BLVD, STE 610<br>DAYTONA BEACH, FL 32119                               | 46-3103487 |                               | 126,680.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| SUNSHINE ACADEMY INVESTMENTS LLC<br>1696 PROVIDENCE RD<br>DELTONA, FL 32725                                    | 46-5686024 |                               | 119,382.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |

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| SUNSHINE ACADEMY LLC<br>1230 PALM COAST PKWY NW<br>PALM COAST, FL 32137                      | 61-1532307 |                               | 418,064.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| SUNSHINE ACADEMY OF FLAGLER, INC.<br>170 OLD KINGS ROAD, SOUTH<br>FLAGLER BEACH, FL 32136    | 59-3613981 |                               | 318,740.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| SUNSHINE HOUSE DAYCARE CENTERS,<br>INC - 109 E. PARK AVE. -<br>EDGEWATER, FL 32132           | 59-2880345 |                               | 90,728.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| TEMPLE BETH - EL<br>579 N. NOVA RD<br>ORMOND BEACH, FL 32174                                 | 59-6192854 | 501(C)(3)                     | 264,044.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| THE CHILDRENS ACADEMY ON THE<br>HALIFAX - 38 S HALIFAX DR - ORMOND<br>BEACH, FL 32176        | 47-1958057 | 501(C)(3)                     | 166,675.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| THE CHILDREN'S HOUSE OF ORMOND<br>BEACH INC - 55 N WASHINGTON ST -<br>ORMOND BEACH, FL 32174 | 59-3414414 |                               | 176,237.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| THE CHILDRENS WORKSHOP, INC.<br>506 LINCOLN AVENUE<br>ORMOND BEACH, FL 32174                 | 20-5850326 |                               | 226,232.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| THE CHILES ACADEMY, INC.<br>868 GEORGE W. ENGRAM BLVD<br>DAYTONA BEACH, FL 32114             | 32-0015498 |                               | 179,919.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| THE HOUSE NEXT DOOR, INC.<br>804 NORTH WOODLAND BLVD<br>DELAND, FL 32720                     | 59-1675284 | 501(C)(3)                     | 156,710.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |

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| THE KIDS CARE-THE LIVING<br>CORNERSTONE, INC - 1835 TAYLOR RD<br>- PORT ORANGE, FL 32128 | 59-3039465 |                               | 243,321.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| THE LAUNDRY DEPOT CORPORATION<br>148 SWEET BAY AVENUE<br>NEW SMYRNA BEACH, FL 32168      | 59-2635950 |                               | 97,954.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| THE LEARNING TREE LLC<br>2111 SOUTH RIDGEWOOD AVE UNIT 11 &<br>EDGEWATER, FL 32141       | 38-4131866 |                               | 11,276.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| THE MAINS & JOHNSON CORPORATION<br>465 S. VOLUSIA AVE.<br>ORANGE CITY, FL 32763          | 26-1992167 |                               | 57,610.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| TONI MAYES<br>22 RYAPPLE LANE<br>PALM COAST, FL 32164                                    | 81-4842278 |                               | 32,440.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| TOP CHRISTIAN LIFE CENTER, INC<br>330 S THOMPSON ST<br>DELAND, FL 32720                  | 46-4918653 | 501(C)(3)                     | 5,200.                   | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| TREEHOUSE LEARNING CENTER, LLC<br>54 S RIDGEWOOD AVE<br>ORMOND BEACH, FL 32174           | 82-1599262 |                               | 150,685.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| TRINITY CHRISTIAN ACADEMY OF<br>DELTONA, INC - 875 ELKCAM BLVD -<br>DELTONA, FL 32725    | 65-0270795 | 501(C)(3)                     | 190,151.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| TRINITY HILL ENTERPRISES,<br>INCORPORATED - 228 MASON AVE -<br>HOLLY HILL, FL 32117      | 26-4520310 |                               | 74,927.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |

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|---|------------|-------------------------------|--------------------------|----------------------------------|---|--|--|
| TWINKLE TOES E.L.C. INC.<br>399 N. ORANGE AVE<br>ORANGE CITY, FL 32763  | 59-1384126 |                               | 176,359.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| TWO BY TWO PRESCHOOL OF ORMOND<br>BEACH LLC - 1035 W GRANADA BLVD -<br>ORMOND BEACH, FL 32174                   | 83-0881633 |                               | 64,256.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| VOLUSIA/FLAGLER FAMILY YOUNG MENS<br>CHRISTIAN ASSOC, INC - 148 W<br>TURGOT AVE - EDGEWATER, FL 32132           | 59-3284968 | 501(C)(3)                     | 302,147.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| VOLUSIA/FLAGLER FAMILY YOUNG MENS<br>CHRISTIAN ASSOC, INC - 4701 CITY<br>CENTER PKWY - PORT ORANGE, FL<br>32129 | 59-0638513 | 501(C)(3)                     | 123,328.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| WEE KARE EARLY LEARNING CENTER<br>371 MAIN ST<br>ENTERPRISE, FL 32725   | 82-3236454 |                               | 99,177.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| WHITE CHAPEL CHURCH OF GOD, INC.<br>1730 S. RIDGEWOOD AVE.<br>SOUTH DAYTONA, FL 32119                           | 59-1288721 | 501(C)(3)                     | 334,793.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| WILLIAMS FAMILY DAYCARE<br>HOME-SHIRLEY WILLIAMS - 1384<br>POWERS AVE - HOLLY HILL, FL 32117                    | 39-2070086 |                               | 36,164.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| YOUNG MINDS LEARNING ACADEMY INC.<br>353 S. HALIFAX DR.<br>ORMOND BEACH, FL 32176                               | 90-0701064 |                               | 111,542.                 | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |
| ZAMZAM KNOWLEDGE ACADEMY, INC.<br>5117 ISABELLE AVE<br>PORT ORANGE, FL 32127                                    | 81-0913987 |                               | 41,755.                  | 0.                               |   |  | ARPA STABILIZATION GRANTS<br>DEL PROGRAM, ARP SUPPLY<br>BUILDING IMP GRANTS,<br>TRAIN NEW TEACHERS |

Schedule I (Form 990)

**THE EARLY LEARNING COALITION OF FLAGLER  
AND VOLUSIA COUNTIES, INC.**

**Part III Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.  
Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance   | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |
|---|--------------------------|--------------------------|-----------------------------------|---|---------------------------------------|
| ARPA STABILIZATION GRANTS, DEL PROGRAM GUIDANCE, ARP SUPPLY BUILDING IMP GRANTS, TRAIN NEW TEACHERS | 30                       | 783,762.                 | 0.                                |   |                                       |
|   |                          |                          |                                   |   |                                       |
|   |                          |                          |                                   |   |                                       |
|   |                          |                          |                                   |   |                                       |
|   |                          |                          |                                   |   |                                       |

**Part IV Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

**PART I, LINE 2:**

ELCFV STAFF CONFIRMED THAT THE TRAINING WAS SUCCESSFULLY COMPLETED PRIOR TO  
ISSUANCE OF STIPEND OR MINI GRANT PAYMENTS TO TEACHERS.

**SCHEDULE L**  
**(Form 990)**

**Transactions With Interested Persons**

OMB No. 1545-0047

Department of the Treasury  
Internal Revenue Service

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

Attach to Form 990 or Form 990-EZ.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

**2022**

Open To Public  
Inspection

|   |   |
|---|---|
| Name of the organization<br><b>THE EARLY LEARNING COALITION OF FLAGLER AND VOLUSIA COUNTIES, INC.</b> | Employer identification number<br><b>59-3646549</b> |
|---|---|

**Part I Excess Benefit Transactions** (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

| 1 (a) Name of disqualified person | (b) Relationship between disqualified person and organization | (c) Description of transaction | (d) Corrected? |    |
|-----------------------------------|---|--------------------------------|----------------|----|
|                                   |   |                                | Yes            | No |
|                                   |   |                                |                |    |
|                                   |   |                                |                |    |
|                                   |   |                                |                |    |
|                                   |   |                                |                |    |
|                                   |   |                                |                |    |

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958 ..... \$ \_\_\_\_\_

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ..... \$ \_\_\_\_\_

**Part II Loans to and/or From Interested Persons.**

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

| (a) Name of interested person | (b) Relationship with organization | (c) Purpose of loan | (d) Loan to or from the organization? |      | (e) Original principal amount | (f) Balance due | (g) In default? |    | (h) Approved by board or committee? |    | (i) Written agreement? |    |
|-------------------------------|------------------------------------|---------------------|---------------------------------------|------|-------------------------------|-----------------|-----------------|----|-------------------------------------|----|------------------------|----|
|                               |                                    |                     | To                                    | From |                               |                 | Yes             | No | Yes                                 | No | Yes                    | No |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
| <b>Total</b> .....            |                                    |                     |                                       |      |                               | \$              |                 |    |                                     |    |                        |    |

**Part III Grants or Assistance Benefiting Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of assistance | (d) Type of assistance | (e) Purpose of assistance |
|-------------------------------|---|--------------------------|------------------------|---------------------------|
| SUNSHINE ACADEMY LLC          | CONTROLLED ENTIT  | 418,064.                 | SEE PART V             | SEE PART V                |
|                               |   |                          |                        |                           |
|                               |   |                          |                        |                           |
|                               |   |                          |                        |                           |
|                               |   |                          |                        |                           |
|                               |   |                          |                        |                           |
|                               |   |                          |                        |                           |
|                               |   |                          |                        |                           |

SEE PART V FOR CONTINUATIONS

**THE EARLY LEARNING COALITION OF FLAGLER  
AND VOLUSIA COUNTIES, INC.**

**Part IV Business Transactions Involving Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? |    |
|-------------------------------|---|---------------------------|--------------------------------|---|----|
|                               |   |                           |                                | Yes                                     | No |
| SUNSHINE ACADEMY OF FLAGLER   | CONTROLLED ENTITY O   | 719,405.                  | CONTRACTED                     |   | X  |
|                               |   |                           |                                |   |    |
|                               |   |                           |                                |   |    |
|                               |   |                           |                                |   |    |
|                               |   |                           |                                |   |    |
|                               |   |                           |                                |   |    |
|                               |   |                           |                                |   |    |
|                               |   |                           |                                |   |    |

**Part V Supplemental Information.**

Provide additional information for responses to questions on Schedule L (see instructions).

**SCH L, PART III, GRANTS OR ASSISTANCE BENEFITTING INTERESTED PERSONS:**

(A) NAME OF PERSON: SUNSHINE ACADEMY LLC

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

CONTROLLED ENTITY OF BOARD MEMBER DMITRY SHEVCHENKO AND FAMILY

(C) AMOUNT OF GRANT \$ 418,064.

(D) TYPE OF ASSISTANCE: GRANT

(E) PURPOSE OF ASSISTANCE: ARPA STABILIZATION GRANTS DEL PROGRAM, ARP  
SUPPLY BUILDING IMP GRANTS, TRAI

**SCH L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:**

(A) NAME OF PERSON: SUNSHINE ACADEMY OF FLAGLER

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

CONTROLLED ENTITY OF BOARD MEMBER DMITRY SHEVCHENKO AND FAMILY

(D) DESCRIPTION OF TRANSACTION: CONTRACTED PROVIDER

**SCHEDULE O  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.  
Attach to Form 990 or Form 990-EZ.  
Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2022**

Open to Public  
Inspection

|                          |  |                                |            |
|--------------------------|--|--------------------------------|------------|
| Name of the organization | THE EARLY LEARNING COALITION OF FLAGLER AND VOLUSIA COUNTIES, INC. | Employer identification number | 59-3646549 |
|--------------------------|--|--------------------------------|------------|

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:  
 TO ENHANCE CHILDREN'S SCHOOL READINESS BY PROVIDING OPPORTUNITIES FOR  
 QUALITY EARLY LEARNING WHILE STRENGTHENING FAMILY STABILITY FOR A  
 HEALTHY COMMUNITY.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:  
 PROVIDERS INCLUDING: LICENSED CENTERS AND FAMILY CHILD CARE HOMES,  
 REGISTERED FAMILY CHILD CARE HOMES, SCHOOL-BASED PROGRAMS,  
 LICENSE-EXEMPT PROGRAMS, AND INFORMAL CHILD CARE THROUGHOUT FLAGLER AND  
 VOLUSIA COUNTIES.

SCHOOL READINESS PROGRAMS ARE BROKEN DOWN INTO THREE AREAS: SERVICES  
 FOR CHILDREN, SERVICES FOR FAMILIES, AND SERVICES FOR EARLY LEARNING  
 PROVIDERS.

7,079 CHILDREN AGES BIRTH TO NINE YEARS OLD WERE FUNDED FOR CHILD CARE  
 SERVICES. THESE CHILDREN ARE FROM ECONOMICALLY DISADVANTAGES FAMILIES  
 OR AT RISK OF ABUSE OR NEGLECT.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:  
 PROGRAM STATISTICS: THE VPK PROGRAM WAS OFFERED THROUGH A NETWORK OF  
 192 CONTRACTED LEGAL VOLUNTARY PRE-KINDERGARTEN PROVIDERS IN FLAGLER  
 AND VOLUSIA COUNTIES. 4,582 FOUR-YEAR OLDS WERE FUNDED FOR FREE  
 PRE-KINDERGARTEN.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:  
 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2022

|                          |  |                                |            |
|--------------------------|--|--------------------------------|------------|
| Name of the organization | THE EARLY LEARNING COALITION OF FLAGLER AND VOLUSIA COUNTIES, INC. | Employer identification number | 59-3646549 |
|--------------------------|--|--------------------------------|------------|

ACCOMPLISHMENTS/MEASUREMENTS/STATISTICS

CHILD SCREENING & ASSESSMENT PROGRAM: TO HELP IDENTIFY CHILDREN WHO MAY HAVE SPECIAL NEEDS AND HELPS PARENTS ADDRESS THESE NEEDS EARLY, GIVING CHILDREN THE BEST CHANCE OF SUCCESS IN SCHOOL AND LIFE.

IN FISCAL YEAR 2022/2023, ELCFV STAFF CONTINUED TO FACILITATE SCREENINGS UTILIZING AN UPDATED DEVELOPMENTAL PORTAL IN THE DIVISION OF EARLY LEARNING'S STATEWIDE PORTAL, AN INCREASE OF DEVELOPMENTAL (ASQ3) AND SOCIAL EMOTIONAL (SE) WERE CAPTURED. 4,174 ASQ3'S AND 2,997 ASQ SE'S WERE COMPLETED. AN OVERALL TOTAL OF 7,171 SCREENINGS.

THESE SCREENINGS RESULTED WITH 401 REFERRALS TO OUTSIDE AGENCIES FOR FURTHER ASSESSMENTS AND/OR SERVICES.

FORM 990, PART VI, SECTION A, LINE 1A:

EXECUTIVE COMMITTEE: THE EXECUTIVE COMMITTEE SHALL, AT A MINIMUM, CONSIST OF THE FOUR OFFICERS OF THE BOARD AND THE CHAIRS OF STANDING COMMITTEES.

THE PURPOSE OF THE EXECUTIVE COMMITTEE SHALL BE TO PROVIDE EXECUTIVE LEADERSHIP OF THE COALITION. THE EXECUTIVE COMMITTEE MAY TAKE ACTION THAT WOULD OTHERWISE REQUIRE APPROVAL OF THE BOARD IF A MEETING OF THE BOARD CANNOT REASONABLY BE CONVENED PRIOR TO THE TIME ACTION IS REQUIRED IN THE SOLE DISCRETION OF THE EXECUTIVE COMMITTEE. THE EXECUTIVE COMMITTEE SHALL HAVE AND EXERCISE ALL THE POWERS AND OBLIGATIONS OF THE COALITION SUBJECT TO THE LIMITATIONS OF THE LAWS OF THE STATE OF FLORIDA OR IN ACCORDANCE WITH THESE BYLAWS. ALL DECISIONS OF THE EXECUTIVE COMMITTEE MUST BE RATIFIED BY A MAJORITY OF THE COALITION BOARD IN ATTENDANCE AT THE NEXT BOARD MEETING AT WHICH THERE IS A QUORUM. THE CHAIR AND VICE CHAIR OF THE

|   |   |
|---|---|
| Name of the organization THE EARLY LEARNING COALITION OF FLAGLER AND VOLUSIA COUNTIES, INC. | Employer identification number 59-3646549 |
|---|---|

COALITION SHALL BE CHAIR AND VICE CHAIR RESPECTIVELY OF THE EXECUTIVE COMMITTEE.

FORM 990, PART VI, SECTION A, LINE 7A:

UNDER ARTICLE V OF THE ORGANIZATION'S ARTICLES OF INCORPORATION, THE MEMBERS OF THE CORPORATION'S BOARD VOTE NEW MEMBERS ONTO THE BOARD. COUNTY COMMISSIONERS, SCHOOL DISTRICTS, HEALTH DEPARTMENTS AND THE GOVERNOR ALSO APPOINT BOARD MEMBERS.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FINANCE COMMITTEE REVIEWS THE 990. AFTER THE FINANCE COMMITTEE'S REVIEW IS COMPLETED A COPY OF THE FORM 990 IS PROVIDED TO THE FULL BOARD OF DIRECTORS PRIOR TO BEING FILED WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C:

BOARD MEMBERS ARE REQUIRED TO ANNUALLY SIGN A NEW CONFLICT OF INTEREST AND DISCLOSURE STATEMENT.

FORM 990, PART VI, SECTION B, LINE 15:

CHIEF EXECUTIVE OFFICER COMPENSATION - THIS WAS DETERMINED BY A COMPARATIVE ANALYSIS OF CEO/ED'S IN THE COUNTY AS WELL AS ACROSS THE STATE AMONG OTHER ED'S OF ELC'S. IN ADDITION, THE EDUCATION AND EXPERIENCE WAS TAKEN UNDER CONSIDERATION. THE EXECUTIVE COMMITTEE, ACTING AS THE PERSONNEL COMMITTEE, MAKES A RECOMMENDATION TO THE FULL BOARD OF DIRECTORS. THIS PROCESS WAS DOCUMENTED BY THE HUMAN RESOURCES DEPARTMENT.

OTHER OFFICERS & KEY EMPLOYEES- A COMPENSATION SALARY SCALE WAS PREPARED BASED ON COMPARATIVE DATA STATE-WIDE AND WITHIN THE COUNTY FOR LIKE

|   |   |
|---|---|
| Name of the organization THE EARLY LEARNING COALITION OF FLAGLER AND VOLUSIA COUNTIES, INC. | Employer identification number 59-3646549 |
|---|---|

POSITIONS, AS WELL AS EDUCATION AND EXPERIENCE FOR ENTRY LEVEL TO DIRECTOR LEVEL POSITIONS. MANAGEMENT MAKES THE FINAL DECISION. THIS PROCESS IS DOCUMENTED BY THE HUMAN RESOURCES DEPARTMENT.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON WRITTEN REQUEST.



# Application for Automatic Extension of Time To File an Exempt Organization Return

Department of the Treasury  
Internal Revenue Service

▶ **File a separate application for each return.**  
▶ **Go to [www.irs.gov/Form8868](http://www.irs.gov/Form8868) for the latest information.**

**Electronic filing (e-file).** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit [www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits](http://www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits).

**Automatic 6-Month Extension of Time.** Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

|  |  |   |
|--|--|---|
| <b>Type or print</b>   | Name of exempt organization or other filer, see instructions.<br><b>THE EARLY LEARNING COALITION OF FLAGLER AND VOLUSIA COUNTIES, INC.</b> | Taxpayer identification number (TIN)<br><b>59-3646549</b> |
| File by the due date for filing your return. See instructions. | Number, street, and room or suite no. If a P.O. box, see instructions.<br><b>125 EXECUTIVE CIRCLE</b>                                      |   |
|  | City, town or post office, state, and ZIP code. For a foreign address, see instructions.<br><b>DAYTONA BEACH, FL 32114-8167</b>            |   |

Enter the Return Code for the return that this application is for (file a separate application for each return) 0 | 1

| Application Is For                       | Return Code | Application Is For                | Return Code |
|--|-------------|-----------------------------------|-------------|
| Form 990 or Form 990-EZ                  | 01          | Form 1041-A                       | 08          |
| Form 4720 (individual)                   | 03          | Form 4720 (other than individual) | 09          |
| Form 990-PF                              | 04          | Form 5227                         | 10          |
| Form 990-T (sec. 401(a) or 408(a) trust) | 05          | Form 6069                         | 11          |
| Form 990-T (trust other than above)      | 06          | Form 8870                         | 12          |
| Form 990-T (corporation)                 | 07          |                                   |             |

**DJ LEBO**

- The books are in the care of ▶ **125 EXECUTIVE CIRCLE - DAYTONA BEACH, FL 32114-8167**

Telephone No. ▶ **386-323-2400** Fax No. ▶ \_\_\_\_\_

- If the organization does not have an office or place of business in the United States, check this box
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) \_\_\_\_\_. If this is for the whole group, check this box . If it is for part of the group, check this box  and attach a list with the names and TINs of all members the extension is for.

**1** I request an automatic 6-month extension of time until **MAY 15, 2024**, to file the exempt organization return for the organization named above. The extension is for the organization's return for:  
 ▶  calendar year \_\_\_\_\_ or  
 ▶  tax year beginning **JUL 1, 2022**, and ending **JUN 30, 2023**.

**2** If the tax year entered in line 1 is for less than 12 months, check reason:  Initial return  Final return  
 Change in accounting period

|   |           |    |    |
|---|-----------|----|----|
| <b>3a</b> If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.   | <b>3a</b> | \$ | 0. |
| <b>b</b> If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. | <b>3b</b> | \$ | 0. |
| <b>c Balance due.</b> Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.              | <b>3c</b> | \$ | 0. |

**Caution:** If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.